



# SYSTEMHOUS

The monthly review of the financial performance of the UK software and IT services industry

# A 'FINANCIAL' HAVEN FOR OUTSOURCERS

# Hunting out growth opportunities

The UK financial services S/ITS & BPO market will outperform the total UK S/ITS & BPO market in every year through to 2007. We've said before that it's possible to find fruitful niches in the UK S/ITS market and our latest research serves to identify the UK banking and insurance sectors as attractive targets.

The market for software and services in the UK financial services sector is set to grow by an annual average rate of 5% between 2002 and 2007. This compares to an annual average growth rate of 3.7% for the UK S/ITS & BPO market as a whole over the same period.

## Increasing acceptance of outsourcing

If you're in the outsourcing game, whether that is IT

outsourcing or BPO. the outlook for the UK financial services sector is even brighter. The market for outsourcing in the UK financial services sector will increase at an annual average rate of 9.4% from 2002 to 2007. compared to an 8.7% average growth rate for the total UK outsourcing market.

Within the four financial services

subsectors - retail banking, capital markets, life & pensions insurance and general insurance - the level of acceptance of IT and business process outsourcing is varied. While the general insurance industry has shown little sign of dropping its conservative approach, the life & pensions insurance industry has taken the 'bull by the horns' in its adoption of closed book outsourcing (and looks likely to embrace open book outsourcing as a next step). In the capital markets, banks looking to increase the predictability of their cost bases are turning to network, datacentre and/or desktop outsourcing - and the scope of contracts is increasing. While in retail banking, adoption of IT

outsourcing and BPO, through payment, cheque and mortgage processing, has demonstrated, and in our opinion will continue to demonstrate, steady growth.

#### Reasons to be cheerful

But what's driving our optimism about the UK financial services sector? In brief:

### Cost, risk & innovation

What's top in the mind of a financial services sector CIO? Everything comes down to one of three words - cost, risk and innovation. Banks and insurance companies are operating in an increasingly competitive environment. So while the heart of the CIO's agenda lies in the need to deliver a reduction in cost and risk, the strategy must also support a huge demand for

> business innovation. The phrase "doing more with less" has never been more

# appropriate.

Regulation

In a tough economic climate most organisations will continue to put off spending money on large S/ITS projects. After all, they've managed to do without up until now, so why not for another few years?

12% 10% 2% -2%

ial services outsourcing market (IT and business process) -- Total UK outsourcing market (IT and business process) Total UK SATS market excluding outsourcing

> The difference in the financial services sector is the fixed deadline associated with the introduction of Basel II, which is providing an incentive to release this 'pent-up demand'.

> Although Basel II will remain a secondary driver, organisations have realised there's an inherent link between managing risk (Basel II) and managing cost (business driven). For example, infrastructure rationalisation and better data management will serve both to drive down costs and provide sufficient information for managing risk across the business.

## **Huge IT budgets**

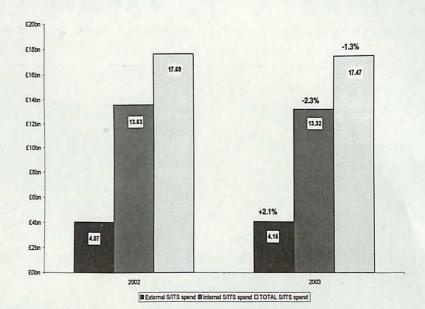
Financial services organisations, particularly the major

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banks, boast multi-million dollar IT budgets. However, only a minority proportion of this money (we reckon less than a quarter) finds its way into the hands of external suppliers. As such, just a small shift from internal to external spend over the next few years will significantly boost the revenues of UK S/ITS suppliers to this sector.

The primary driver for this change is cost. As we've said financial institutions are expecting *more* from their IT but are prepared to pay *less* for it. This has resulted in a stream of large outsourcing deals over the past couple of years and is a trend we expect to continue. The outsourcing trend is being encouraged by the

increasing number of S/ITS companies willing (necessarily) to offer their clients flexible outsourcing arrangements.



So what messages should UK S/ITS & BPO suppliers take away?

BPO players: Take-up of business process outsourcing has been piecemeal and focused in the life & pensions and retail banking sectors. Suppliers should position themselves to take advantage of the increasing confidence of these customers in the use of BPO but should be wary of getting too close to their customer's customer. Unless you are completely confident that you will be able to deliver improved customer satisfaction (as well as reduced costs) you have to be ready to deal with clients who regret giving away so much of the customer relationship to a third party.

IT outsourcing players: The demand for IT outsourcing has mainly emanated from the retail banking and capital markets. However, our research shows that there have been very few 'full IT outsourcing deals'; instead contracts have had a focus on desktop outsourcing, network outsourcing, datacentre outsourcing or application management. Going forward, IT outsourcing players will need the critical mass and the global capability to compete for increasingly large and complex deals.

**Project services players:** There is a continuing reluctance to embark on major stand-alone SI & consulting contracts. To make any impression in this market suppliers will need the expertise to advise on the impact of the increasingly complex risk and regulatory environment.

Support services players: We see growth in this sector slowing as desktop outsourcing is increasingly undertaken as part of large outsourcing deals. Support services players will need to 'hang on the coat-tails' of an IT outsourcer or alternatively develop their own strategy.

Software players: Niche software players, for example those that have developed a set of regulatory compliance software, will benefit from activities such as document and e-mail archiving in the financial services sector. However, they will continue to compete heavily with in-house development teams. (Georgina O'Toole)

Our latest research, "UK financial services sector: The market for software and services" is now available. Contact Damien McInerny on 020 7551 9315 or email dkm@ovum.com for details.

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INDICES (changes	in Dec C	3)
Holway S/ITS	0.36%	4676
Holway Internet	3.1%	4170
FTSE IT (SCS)	-5.42%	503
techMARK 100	0.27%	1015.00
Nasdaq Comp	2.19%	2003

# HOLWAY COMMENT

### 4 4oughts 4 '04

When you are an analyst, you seem to spend December doing nothing but giving your views and predictions for the coming year to various journalists. All to be used in their first issue of the New Year. So I thought we would join them and give you four thoughts for 2004.

# 1 - "Hope is not a Strategy"

Yet again we at Ovum Holway find ourselves at the lowest end of all the researchers' forecasts for 2004. We reckon on a 2+% rise in UK S/ITS revenues in 2004; which is roughly flat in real terms. Yet again the media is attacking us for this. Maybe they really should attack the other researchers who have got it consistently wrong for three years in a row now. I'll only take criticism from you, our customers. The CEO of one of world's largest IT services companies told me this month that ours were now the ONLY forecasts they took seriously and, indeed, did all their UK planning based upon them.

I would be delighted to report that we see the signs of a major upturn. But "Hope is not a Strategy" and we see no evidence of CIOs wanting to spend more.

2004 will continue the trend of "More for Less". We will see little top line revenue growth but we will see continued bottom line/profits growth resulting from cost savings already implemented.

However, we see that cost cutting phase now at an end. We will not see sustained earnings growth in 2005 and onwards UNLESS there is some top line growth too.

And that's why we are increasingly worried about the valuations of S/ITS stocks. Our S/

ITS index rose by 72% in 2003 alone – although it is STILL down 71% from its (16000) high in March 2000. Current valuations are based on continued earnings growth. When investors realise that might not be sustainable, we will have another correction.

## 2 - Thankyou, Mr Brown

It is a salutary thought that UK public sector S/ITS spend will increase by over 9% in 2004. Without it, the UK S/ITS sector would have been set to register its third consecutive year of decline. Indeed, much of the current strength of the economy, and the very low unemployment rate in the UK, is as a result of increased public expenditure currently being paid for by increased borrowings.

It is absolutely RIGHT that our customers should take advantage of this windfall. BUT it would be equally WRONG of them to rely on it continuing forever. As we all know, the highest expenditure on IT is during its implementation phase. It reduces during the run phase. There are a skew of projects (not least the NHS IT programme) that have their highest expenditure in 2004/2005. We will undoubtedly see a tailing off in 2006. Not least because we will be in a post-election period!

Let's all "hope" that by then the private sector can take up the slack.....

# 3 - Brave New World..or was it 1984?

Twenty years ago the clock ticked over to 1984. The one overriding event I remember from 1984 was the launch of the Apple Mac on 24th Jan. 84 and THAT Orwellian advert aired once during the SuperBowl but re-shown for free thousands of times afterwards.

As I'd already got an Apple Lisa in 1983, I really had been "empowered" as the ad said and I was evangelizing about mice, icons, pull down menus, GUIs



and the like. Look to the top left of your screen now and you see File, Edit etc. ..exactly the same as appeared on that little Apple Mac screen for the first time 20 years ago. It wasn't until Microsoft launched Windows in the 1990s that the rest of the world started to catch up. Now it's all taken for granted. What's the fuss?

I really do have the same exciting feelings today about my GPRS card/ Blackberry and the wonderful world

of wireless. I have real excitement about the future again. OK, it may still be rather slow (just like that original Mac!) but it is already seamless, easy to use and pretty universal.

Seamless wireless is the FUTURE. The 1984 Mac advert was all about freeing users from the shackles of Big Brother. Wireless is all about freeing you from the shackles of the wired desktop. I've been "empowered" again. It really is that exciting!

In 20 years time (probably less..) you will take seamless, high-speed wireless for granted too.

What's the fuss?

Just that there are fortunes to be made again in helping to empower people.

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### 4 - A new world order

For all kinds of reasons, I believe we are on the cusp of a new order;

- Convergence is happening. Telcos HAVE to play in the IT services space to protect their current core market. All the major IT services players already have telco activities. EDS alone has over \$8b of telco oriented revenues in the US. You only have to read about the winners of the NPfIT contracts to realise this with BT winning two of the IT services contracts already. And winning against IBM for the network-centric data spine.

But convergence is occurring between consumer electronics and corporate hardware vendors, between ITO and BPO players, between software as a package and software as a service.

 In part because of convergence, Consolidation is happening too. We have already seen huge consolidation with IBM and PwC Consulting, HP and

Compag, JD Edwards and Peoplesoft, Atos-Origin and Sema. You will read about many more in 2004. Initially there will be much consolidation just outside the top players. Then those consolidated companies themselves will fall prey to the really big boys. We can't think of a single player in the Top Twenty who we would be surprised to read about as either predator or prey.

- Rising, falling. My colleague, Anthony Miller, is now famous for his "Top of the Pops" routine at the annual Ovum Holway Evening. Even

P	erformance in 2004
Û	IBM
1	EDS
1	CSC
Û	Accenture
Û	Fujitsu Services
Û	Capita
$\Leftrightarrow$	Hewlett Packard
1	ВТ
1	CGE&Y
<b>4</b>	LogicaCMG

before the consolidation, I expect next year Anthony is going to be announcing more changes to his Top Ten than at any time in history. This has all come about by success, failure and changes of supplier in mega outsourcing contracts (see article on p8 for more).

#### Conclusion

2004 is going to be quite a year. Huge change. Huge opportunity. Even huge excitement at long last. But huge risk if you just think life will go on as before and you change nothing. One thing is certain. *Dull it won't be*.



# SAGE IS STILL BORING

Sage has announced its results for the full year to  $30^{th}$  Sept. 03 showing revenues up 4% at £560.3m, operating profit up 13% at £155.9m, PBT up 17% at £151m with EPS up 17% at 8.16p.

These are, however, somewhat different to the figures you will read on page one of the Sage press release, which were restated using current year exchange rates and excluding the one-off £6m sponsorship of "The Sage Gateshead". On that basis PBT grew 12% and EPS grew 11%. (Note – we were pretty critical of Sage excluding this sponsorship from their headline figures last year – for goodness sake, it should have been treated like every other marketing expense. We hope they won't repeat this 'confusion' in the future).

As 47% of Sage's revenues originate in the US, the 9% decline in the \$ had a significant effect – only partially offset by the 8% appreciation in the Euro.

Whichever way you look at it, Sage has delivered strong growth at the bottom line and therefore retains its "coveted" Ovum Holway Boring Award for yet another year. However, at the top line, Sage's revenue growth is looking decidedly "boring" in the other sense of the word!

Geographically:

the UK grew 3% to £161.1m (29% of the total) with operating profits up a commendable 12% at £64.6m; boosting the profit margin to 40%

"challenging" economic conditions in mainland Europe. Here acquisitions were the only reason behind a 4% increase in revenues to £134.7m whilst

operating profits fell 5.1% to £29.6m

US revenues grew 4% to £264.5m; which now represent 47% of the total. Operating profits were up a very attractive 17% at £61.7m. This was due to the CRM business, which grew by 13% against a 2% increase in revenues from the accounting business.

No SYSTEMHOUSE reader will be surprised that "revenues from services has proven more resilient than the sale of software in the weak economic conditions experienced during the year and, consequently we expect this part of the business to deliver continuing growth". Indeed, support revenues were up 8% in FY03 and now represent 47% of the total. This is the REAL

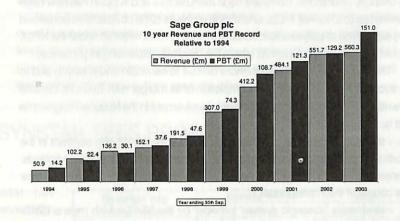
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strength of Sage with its 3.6m customer base – 400,000 added from recent acquisitions. 95% of Sage's customers have <100 employees with most having no inhouse IT support function. This shows the potential IF Sage (or anybody else for that matter) could really harness it in a profitable manner.

We repeat, this is the "Sage model". Buy one (or more) of the market leaders in a geography, thus adding revenue. Then apply the Sage model both to boost services and add-on revenues AND maximize profits. In a market with little top line revenue growth this model really can work wonders – as Sage so often shows. Of course, it would be good to get organic top line growth too...but many would settle for what Sage achieves.

Sage reckons that smaller SMEs



demonstrate less dependence on macro-economic conditions – which is probably true. Sage therefore seems pretty "confident" that it can deliver growth even if economic conditions are unchanged. Walker is "comfortable" with analyst expectations of a 14% rise in PBT in FY04 to £172m. Indeed, it expects to drive earnings growth in the old Sage tried and tested way from the acquisitions completed in the last year and from the further acquisitions it expects to make in the next.

Overall, these are the results we, and the market, expected. Sage's shares were up a smidgen on the day of the announcement – adding to the 40% gain this year so far. (*Richard Holway*)



# ISOFT JUGGLES NPFIT AND MERGER AT INTERIM STAGE

As well as announcing its success as part of an Accenture-led consortium for the NHS LSP contracts in the North-East and Eastern regions and with CSC in the North West and West Midlands, iSoft this month released its results for the six months to end October 2003. Revenues were up 15% at £40.6m, compared to H1 of last year. Operating profit increased 7% to £7.4m and PBT was up 10% to £6.7m. EPS grew from 3.29p to 3.81p.

The revenue breakdown is as follows:

- The European Business grew total revenues by 14% to £30.2m, this growth was driven by licence sales in the region, which were up 61% to £16.7m.
- Turnover at the Australasian operations was fairly static compared to H1 last year at £6.7m, reflecting a smaller number if statewide deployments in Australia.
- Revenue from e-booking solutions acquisition Revive was just £0.6m because iSoft didn't get the National Programme e-booking contract iSoft remains "optimistic" about Revive's value to the group going forward however, and points to opportunities in Scotland amongst others.
- The Northgate Healthcare business saw revenues increase 63% on the same period last year to  $\mathfrak{L}3.1m$  this growth came from its maintenance business (up 77% to  $\mathfrak{L}2.3m$ ).

Chief Executive Patrick Cryne commented: "Taking into account existing contracted revenue and the opportunities open to the Group both in the UK and overseas, the Board is confident of a satisfactory outcome to the financial year."

Comment: iSoft's interim results were almost an aside at the company's

analyst briefing – instead the implications for iSoft of the National Programme (NPfIT) contract awards and the possible referral of its merger with Torex to the Competition Commission were at the front of everyone's minds.

So let's get the boring bit out of the way first. iSoft has reported a solid set of results - a 15% organic revenue growth and a 10% increase in PBT are not to be sneezed at in today's market, particularly since iSoft invested (and fully expensed) £1.8m in the National Programme during the period. The focus on the NPfIT has also had opportunity costs for iSoft and its peers, halting non-National Programme IT investment in England and tying up resources that could have been used to grow the order book.

Also worthy of note - but not surprising - is iSoft's growing use of

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its offshore operations. Software code manufacture and support has now been transferred to Chennai, India, where iSoft employs c250 people. iSoft confirmed any expansion of software functionality, including work required under the NPfIT, would also be done in Chennai, where it is gradually expanding its presence.

The outlook for iSoft is much more difficult to ascertain and is heavily tied to its success in the NPfIT and the completion of its merger with Torex. At the time of writing, what we do know about iSoft's involvement in the National Programme is it is:

- the main application provider to Accenture for the £1.1bn contract in the North East and Eastern regions and to CSC in the North West and West Midlands. Generally speaking it expects to get 10-20% of the value of an LSP contract over the course of the implementation
- deemed a 'strategic system' provider by the NPfIT, which means iSoft's legacy installations in LSP regions where it isn't the main application provider, can still be supported and upgraded under the NPfIT rather than ripped out. (As a result iSoft believes it has a 25% footprint in London even though it wasn't partnered with the winning LSP.) This is more likely to happen in regions where IDX is the main application provider than under Cerner.

As far as the merger with Torex is concerned:

- iSoft believes it was caught up in a "jurisdictional argument" between the OFT, the Tribunal and the Competition Commission. The Competition Appeal Tribunal did not find the merger 'anti-competitive'. In essence it said that the OFT should be under an obligation to refer any merger to the Competition Commission if there is a 'credible alternative view' to its own on competition issues.
  - In all likelihood the merger will go ahead in the end regardless of the ultimate

decision maker but this could delay completion by several months.

- In the meantime, iSoft does not have the domain expertise or resources needed to provide services on the scale required by LSPs - so where iSoft is the main application provider, Torex will be subcontracted to the LSP to provide implementation services. Not an ideal situation, but workable as a stopgap solution until the merger goes through. In the long term, iSoft needs Torex's domain expertise and services capabilities to build its position in the global market for healthcare IT solutions and maximise its potential returns from the NPfIT. In the short term, Tim Whiston (currently Group FD but acting CEO from Jan. 1st 04) is "cautiously optimistic" that market expectations of full-year revenues at £110/115m are realistic. (Tola Sargeant/Phil Codling)

# ComputerLand

# COMPUTERLAND POSTS RECORD INTERIM RESULTS

ComputerLand, the AIM-listed supplier of IT hardware, support and project services, has reported record results for the six months to 31st Oct. 03. Turnover has declined 4% to £25.7m compared to H1 03, however the company has delivered record profits operating profits grew 17% to £0.8m, and pre tax profits rose 21% (£0.9m compared to £0.7m). EPS, previously

5.1p is now 6.0p, and the dividend is up 23% to 1.35p per share.

Commenting on the outlook, founder and Chairman Graham Gilbert said: "Your board remains optimistic about the outcome for the year as a whole. Whilst we expect contracted revenues during the second half to remain broadly similar to those achieved in the first half, our sales pipeline gives us confidence in our ability to continue our record of growth thereafter."

ComputerLand attributes it dip in revenues to continued price deflation in the IT hardware market. However, the company is working hard to build up its project services and contracted revenue base, and in these areas it is outperforming the market – with project revenues up 5%, and contracted support revenues up 20%.

Comment: We spoke with Graham Gilbert on the day. ComputerLand is clearly benefiting from the trend in the mid market to outsource IT support services, such as helpdesk, and network infrastructure. Indeed, Gilbert said that in excess of 80% of their new business is coming from 'first time buyers'. They are also picking up contracts with local authorities. ComputerLand currently supports

ComputerLand UK plc	Turnover £m			
Six months to 31st October	H1 04	H1 03	Change	
Products	18.0	20.0	-10.0%	
Project revenues	2.2	2.1	4.8%	
Contracted revenues	5.5	4.6	19.6%	
TOTAL	25.7	26.7	-3.7%	

Manchester City Council (its biggest account, where it manages 9,000 desktops), Solihull Metropolitan Council, Brighton & Hove, and East Northants councils. Public sector revenues account for over 10% of turnover, and are likely to continue growing as it sells direct and in partnership with a number of IT outsourcers.

So, against this backdrop, we were puzzled as to why contracted revenues were up only 2% compared to the preceding six months, and are likely to remain "broadly similar" in H2. It transpires that ComputerLand, in

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common with other support services players, is finding its traditional hardware maintenance activities under continued margin and price pressure. On an annualised basis, hardware maintenance revenues are down c£1m.

But Gilbert remains optimistic about the future, pointing to "significant new wins" in network infrastructure support, and a projects order book at record levels. Growth in the higher value add services has led to an improvement in pre-tax profit margins from 2.8% to 3.5% - not at all bad for a company that derives 30% of revenues from services. (Heather Brice)



# SYNSTAR SEES PROFITS RISE

Support services player, Synstar has announced year-end results for the period ended 30th Sep. 03. Turnover has increased marginally to £223.0m. Excluding the company's French business, which it expects to dispose of shortly, revenue was up c2% to £206.6m, but at constant currency rates continuing operations dipped slightly from £208.2m.

Total operating profit is up 6% to £8.5m while PBT is up 33% to £8.7m. Basic EPS has increased 50% to 3.6p. Synstar also announced the payment of a maiden dividend of 0.5p.

John Leighfield, Chairman said: "There has been a recent acceleration of the pressure on margins in our traditional maintenance business but the strategy of offering integrated Managed Services to large companies is producing significant contracts with long-term revenue streams at good margins."

Comment: Synstar delivered a strong set of results. This is a business that is being run for profits and cash, and the performance on both counts was excellent. The 33% increase in PBT led to an improvement in pre-tax margins from 2.9% in FY02 to 3.9%. Meanwhile cash generation during the year was up 17% to £9.8m, and the net cash balance as at 30th Sep. was £26.9m (02: £16.4m). With no goodwill on the books, no debt, and an order book up 56% on FY02 "the balance sheet has never looked stronger".

This is just as well, as Synstar is faced with some intractable problems. The first – France – is soon to be "fixed". Synstar has revealed that they are in advanced negotiations to sell the business to the local interim management team. We have commented before that Synstar cannot simply walk away from the French market, as it has some key pan-European clients including Galileo, CSC and Fujitsu. So the deal, much like the exit strategy in Italy (in FY01) and Switzerland (in FY02) sees Synstar retaining the French operation as a local delivery partner. We expect to see a loss on disposal reported in H1 04.

This leaves Synstar with overseas operations in Belgium, Germany, Holland and Spain. Performance across these territories was mixed: Belgium moved into the black, and profits in the Dutch business also improved. However, profits in Spain halved, and Germany tumbled from an operating profit of  $\mathfrak{L}1.4m$  in FY02 to a loss of  $\mathfrak{L}0.3m$ . We understand that the underlying business is sound, but new names sales in Germany were disappointing. Mike Ettling, MD of UK and Ireland, has been tasked with turning things round.

A longer-term issue facing Synstar is price pressure and margin erosion in its traditional maintenance business. Steve Vaughan, CE (never one to let the grass grow under his feet) announced that they are to accelerate the development of their multi-service line managed services offering (i.e. deals of significant scale, contract length and commercial complexity, encompassing a range of activities such as maintenance, call handling, desktop and network management, and ongoing service delivery).

Synstar plc	Оре	erating Pro	Margin		
FYE: 30th September	2003	2002	Change	2003	2002
UK	13.8	9.5	45.0%	9.4%	6.7%
France	-3.3	-0.9	Losses both	n/a	n/a
Rest of Europe	1.0	2.5	-60.0%	4.2%	9.3%
Rest of Europe discontinued	0.0	-0.1	n/a	n/a	n/a
Central expenditure	-2.9	-2.9	-0.1%		
TOTAL	8.5	8.0	6.3%	3.8%	3.6%

The company has notched up some good managed services wins during the year but the pace is to be stepped up otherwise "the maintenance margin will decline faster than the managed services will increase". A natural place to start is with up-selling the existing maintenance-only customers to a managed service.

Coupled with this, Synstar is going to reduce the contribution by certain areas of its 'legacy' business (such as small scale maintenance of PCs) which it envisages will come under the same price and margin pressure as maintenance. In some cases this may mean disposal, in others partnering. These initiatives are expected to cost c£5m in the current year.

Synstar's progress over the last three years, and its profits growth, have *not* been driven by revenue growth. The next three years look different, with the focus on top line growth led by managed services. But, as we would expect from Synstar, this will not be at the expense of margins. £5m is a significant sum to commit, but it should lead to a better, long term profit stream – given the management's track record, we do not doubt this.

(Heather Brice)



# CSC ANNOUNCES RAFT OF CONTRACT WINS

Following a Q2 results announcement in Nov. 03, which highlighted excellent organic growth, the last month of 2003 brought more good news for CSC:

- The £973m NHS NPfT LSP contract for the North West and West Midlands. CSC fought a resolute IBM, as well as BT and Fujitsu to the prize. The principal CSC alliance members include Hedra, a public sector change management specialist; iSOFT, whose application suite forms the core of the alliance's software solution; and SCC, who will provide both infrastructure and desktop management services.

- The next stage of the tendering process for the MoD's DII (Future) contract. The CSC-led Radii consortium was one of the three consortia progressed by the MoD to the next stage of the bidding progress for its infrastructure services contract.

 Infrastructure outsourcing agreement with National Grid **Transco**. The deal is valued at c\$470m over seven years. CSC will manage and support the company's mainframe, application server, desktop, help desk and telecommunications services in the UK. It will also undertake an infrastructure transformation program "to establish and sustain market delivery at market-leading standards".

- Expansion of IT outsourcing contract with **United Technologies Corporation** worth \$212m: The scope of CSC' IT outsourcing agreement has been expanded to include provision of services to the client's operations in France, Belgium, Italy, the Netherlands, Switzerland and the UK. The contract will run to Dec. 2014 and now has a total value of more than \$4.2bn over fifteen years.

- IT outsourcing deal with SAS Group worth c\$1.5bn: The contract with the Scandinavian airline and travel Group will run for five years (with a two-year option and two additional one-year options). CSC will provide IT consulting, systems integration, application development and maintenance and IT infrastructure services. As part of the transaction CSC will acquire Scandinavian IT Group (SIG), a subsidiary of SAS Group with 1,200 employees providing IT solutions to the international airline industry. The acquisition is expected to complete by 30th Jan. 04 with the outsourcing agreement becoming effective 1st Feb. 04.

**Comment**: We can just picture the happy faces down the road at Aldershot's Royal Pavilion! What a way to finish the year.

In the UK, the National Grid Transco and the United Technologies Corporation deals will sit alongside IT outsourcing deals won with Marconi and Royal Mail back in May 03. And the NHS contract represents a significant achievement for CSC, having made little impression in the UK public sector up 'til now.

The additional turnover from these contracts is likely to result in double-digit growth for the UK business. As such we're pretty sure CSC is set to rise up our UK S/ITS rankings. (Georgina O'Toole)



# THE TIMES THEY ARE A'CHANGING

There probably hasn't before been a month when the landscape of the UK IT services sector has seen as much change as December 2003. The NpfIT and Aspire contracts (below), plus other contracts announced in December on Hotnews, add up to getting on for  $\mathfrak{L}10b$ .

NPfIT

December saw the long-awaited award of the first four local service provider (LSP) contracts under the National Programme for IT in the NHS and the selection of a national application service provider (NASP) to run the NHS National Care Record Service or 'data spine':

A consortium led by BT was awarded the £620m/10-yr NASP contract to set up and run the national NHS Care Records Service. They beat IBM in this contract. As NASP, the BT consortium will design, deliver and manage the national patient record database and transactional messaging service. BT is the prime contractor and will deliver and operate the service through its SI subsidiary Syntegra. The other members of the consortium are Oracle, Sun Microsystems, offshorer Mastek and LogicaCMG. LogicaCMG will be developing the core database application to store and update national patient records. Its share of the spoils is expected to be in excess of £100m.

-An Accenture-led consortium beat Cerner to the £1099m/10-yr North

East-region AND beat CGEY, Plexys (EDS/LogicaCMG) and, for a second time, Cerner to the £934m/10 yr Eastern England LSP contract. The winning consortiums both include Siemens, Microsoft and Avande, and use iSoft's application.

- A CSC-led consortium beat BT, Fujitsu and IBM to the £973m/ 10 yr North West and West Midlands. The CSC consortium includes Hedra, iSoft application software and Specialist Computer Centres(SCC) providing both the infrastructure and desktop services.

 A BT-led consortium also won the prestigious London-region LSP contract at the expense of a consortium primed by IBM. We [continued from page eight]

understand BT is working with **Perot Systems** and US-based application provider **IDX** on the £996m/10-yr contract.

The one remaining LSP contract, for the South, will be awarded in January so it's a nail-biting time for Fujitsu, Sema (Atos Origin) and PlexusCare (EDS/LogicaCMG). Richard Granger, DG at NpfIT (pictured) is not happy with their bids and has threatened to bring in other competitors if they don't improve them quickly.

Comment: There are huge winners and losers here. We get the feeling that even BT was surprised to be awarded not one, but two major contracts to Syntegra-led consortia. Indeed, it got even better as BT Global Solutions was also a major partner (supplying managed network services) in the Accenture consortium.

Together this will add at least £150m to BT's UK IT services revenues in a full year (£50m in BT's current financial year alone). This, on our reckoning with other recent wins like being a major subcontractor for WAN and Voice Support services at Aspire (below), will put BT close to the £1b pa UK IT services category and boost their position in our rankings by a couple of places (BT was 8th in 2003) once the revenues flow through.

£150m+ is getting on for 1% of BT's total revenues and provides a much needed boost at a time when their core revenues from fixed line voice are under attack like never before. This must be some relief to CEO Ben Verwaayen who has come under increased pressure since promising 6+% annual growth when he became CEO. He has failed to deliver on that promise to date.

Indeed, we suspect that these wins will put the spotlight on BT's IT services operations at last. At the very least, maybe their IT services bits will operate as one soon; something we have advised so many times and for

so long that readers might be becoming bored. But BT might actually use this as the impetus to do some really serious expansion in this area...maybe some acquisitions. That would have been difficult to sell to shareholders before. But these wins have changed that.

On the other hand, these are big meals for BT to digest. Winning the contracts, after agreeing to "keen" pricing, is one thing. Completing them to time and budget (thus not incurring Granger's penalties) AND making a profit...is quite another.

Accenture won two of its bids, worth over  $\mathfrak{L}2b$ . It also had the satisfaction of winning against IBM for a  $\mathfrak{L}450m$  contract at Barclays. Despite continued uncertainty over its merger with Torex, iSoft's application was selected in several of the NpfIT bids

At the other end of the scale there must be huge disappointment, particularly at the IBM and Cerner camps. IBM has lost out on three contracts worth around £2.6b - the data spine, the London and NW LSP contracts. IBM was also not on the shortlist for the mega MoD IT project and lost out to Accenture at Barclays on a £450m outsourcing deal. Much wailing at Bedfont Lakes, we are sure.

Cerner has also lost out three times - as the prime contractor on the North East-bid and as a member of IBM's consortium on the London and Eastern bids. Although Cerner got the smallest of consolation prizes; winning the  $\mathfrak{L}64.5$ m/6yr e-booking contract with Sema.

And of course EDS....

### Aspire

December saw Cap Gemini Ernst & Young (CGE&Y) + Fujitsu Services (FS) confirmed as the preferred bidder for the Inland Revenue Aspire contract. The contract is worth c£3b over 10 years and is not only the biggest UK outsourcing contract in history but the biggest outsourcing contract ever to change suplier. This is a major blow to incumbents EDS and Accenture who have run the project for the last 10 years. 2,250 of their employees will transfer to CGE&Y and a further 900 to FS. We reckon about a third of the contract value will go to FS (to provide the data centre/infrastructure services) and BT Global Solutions (to manage the WAN and voice support services). Comment: Again, this contract should boost CGE&Y's annual UK S/ITS revenues close to £1b and should ensure that FS stays well above the £1b level too – despite recent revenue declines in their successful quest to become profitable.

For EDS the month has been a disaster what with losing Aspire And failing to win any NHS contracts...yet. We suspect this will have wide-ranging effects on EDS; particularly at the top. You just can't see 10%+ of your revenues go without it hurting. And the mood at IBM (who lost out on the NHS contracts they looked favorites to win) can't be much better.

US megaliths IBM and EDS currently (and for as long as we can remember) head our UK S/ITS rankings and have been the normal winners of any big UK outsourcing deals going. Interesting therefore that neither of these got a share of the December mega deals. With rumours that CSC might not have the US IRS contract forever, the change of supplier at Aspire in the UK the month has shown that "what the good customer hath giveth, he can also taketh away!" Also, for the first time we can remember, many of this month's mega winners are non-US.

This article started with Bob Dylan's "The times they are a' changing". Another line from the same song is "The first ones now will later be last."

Could this be the long awaited start of a new order? (Richard Holway and Tola Sargeant)



# NORTHGATE EXPANDS HR BUSINESS THROUGH ACQUISITION

Northgate Information Solutions, supplier of software and outsourcing solutions to the public sector, HR and corporate markets, has announced results for the six months to 31st Oct. 03, as well as the reverse takeover of RebusHR.

Group turnover increased by 21.7% to  $\mathfrak{L}50.6m$ , with turnover from continuing operations up by 8.7%. The acquisitions of Cara Payroll Group, Blue8 Technologies and Hays Consulting & Solutions Group during the six months added  $\mathfrak{L}7.4m$  of revenues. In addition, the acquisition of Prolog Business Solutions in the previous financial year added  $\mathfrak{L}1.5m$  of revenues.

Restructuring and a focus on driving down costs have resulted in operating profit before goodwill amortisation and exceptionals more than doubling to  $\Sigma 2.4 \text{m}$  (pushing operating margins at this level from 2.9% to 4.7%). However, goodwill amortisation of  $\Sigma 1.4 \text{m}$  (2002:  $\Sigma 46 \text{K}$ ) and exceptional items of  $\Sigma 523 \text{K}$ 

(2002: £281K) resulted in a decline in operating profit for the continuing businesses of 43% to £470K. Group operating profit (i.e. including discontinued operations) was down by a third. PBT is £402K compared to £29.8m this time last year (of which £28.1m was profit on the sale of the health business, without which PBT was £1.7m). Diluted EPS, previously 8.99p is now 0.10p.

Across the business, the performance from continuing operations was as follows:

- Public sector: Organically

revenue was up 4.9% to £20.5m. Acquisitions added another £4.2m resulting in total revenue growth of 26% to £24.6m. Excluding the effect of acquisitions, operating profit was up 17% to £1.4m. Acquisitions added another £239K of profit.

- HR Systems: Organically revenue was up 30% to £10.6m. Acquisitions added another £3.3m resulting in total revenue growth of 70% to £13.9m. Excluding the effect of acquisitions, operating profit was up 57% to £1.2m. Acquisitions added another £259K of profit.

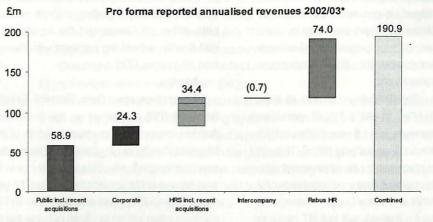
- Corporate sector: Growth was negligible resulting in turnover of £12.0m. Operating profit was up by 9% to £699m.

Commenting on the outlook, Chairman Nick Irens said: "These are excellent results, showing progress both organically and from our recent acquisitions. We are focussed on market segments that offer good growth prospects and continue to pursue the creation of value for our shareholders."

Comment: This set of results represents good progress for Northgate, particularly in its core HR, local government and criminal justice businesses. In local government, the Group appears to be gaining market share having signed up ten new clients for its Front Office solution. Another client has signed since the year-end and it has also achieved preferred supplier status with eight other authorities.

Chris Stone, Chief Executive, claims that of the last 30 e-government contracts let, Northgate has won 20, with others snapped up by a variety of players including Anite, Capita and Steria.

Progress is also being made in criminal justice. For example, it has undertaken 14 implementations of its Penalty Notice for Disorder software as part of the Home Office trial. In HR Systems, Northgate signed 27 new clients over the



\* For Illustrative purpose's only
Results: Northgate April 03, Carapeople Dec 02, PWA June 03, Rebus HR March 03 (in accordance with Northgate's accounting policies)
Source: Northgate Information Solutions

period and states that the "pipeline has never been better".

So that just leaves the Corporate business. Interestingly Stone stated that it continues to be profitable and cash generative, however, it is not expected to be an important growth generator going forward. Sensibly, in our opinion, the focus will be on the expanding markets of HR, criminal justice and local government. And while the corporate business remains a 'cash cow' we see no problem in continuing to milk it.

## The acquisition

On 17<sup>th</sup> Dec. 03 Northgate exercised its option to acquire Rebus HR Group. The rationale behind the take-over is to combine

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### [continued from page ten]

the two companies' software, staff and customer base to gain scale, a stronger positioning and a broader customer base in the HR software and services market.

The acquisition (and associated share placing) are now conditional upon EGM approval (meeting scheduled for 12th Jan. 04) and OFT approval. The deal is expected to complete in early Feb. 04.

#### The deal

- The aggregate consideration for the acquisition is approximately £150m. This will be satisfied by the payment of c£38m in cash (which includes the £5m cost of the option), the issue of 115.7m new Northgate shares to the vendors (valued at £59.9m), and the assumption or repayment of debt totalling £55m.
- Due to the size of Rebus relative to Northgate historically, the proposed acquisition is classified as a reverse take-over.
- The cash component of the consideration will be satisfied by the placing of 92m new Northgate shares at a price of 48p per share.

### Rebus HR

- Rebus is one of the UK's leading providers of HR and payroll solutions, offering software and outsourcing services to public and private sector clients. In its last financial year Rebus generated £74m of revenues £39m of this was from software and £35m from services. In the software business, just £5m of turnover is from new licence sales, the remainder is recurring. In the services business, just £8m of revenues is non-recurring i.e. implementation, consulting, training. The remainder is from the payroll processing business.
- Top line revenue growth has been in the low single digits over the last three years. However, the payroll processing business has grown between 12% and 15% over that period, the maintenance revenue stream has been stable, while sales of new software have declined.
- $\ln$  FY02/03 the EBITA margin was 14.1%. 88% of gross profit is generated from recurring revenues.
- RebusHR has just lost its biggest customer the Department of Work & Pensions. The contract was worth £6.2m a year in software maintenance and payroll processing revenues. The contract formally terminates half way through the next financial year. DWP taking the service back in-house in order to combine the payroll processes of the DSS and the Employment Service. It is expected to outsource in a couple of years once these have been integrated.
  - Revenue growth in the FY03/04 is expected to be flat.

### The combined company

- With the addition of RebusHR, Northgate will generate approximately £200m of revenues annually pushing the company into the Top 30 of software and services suppliers to the UK market.
- The acquisition will make Northgate the third largest provider of payroll processing services to the UK market behind Ceridien and ADP.
- Northgate expects the acquisition to generate c£11m of cost savings with not less than £8m in the first full financial year. An exceptional cost of c£5m (for delivering these savings) will be realised in the current financial year.

- Northgate believes that it will be able to sell its ResourceLink software into established RebusHR customer base as they will "complement and improve" RebusHR's product offering. RebusHR will take the lead in the services (payroll processing) business.

The existing Northgate Board will be joined by an additional nonexecutive director to be nominated by General Atlantic Partners.

Comment: This acquisition fits with Northgate's strategy of being a leading provider of software and services in the local government, criminal justice and HR services markets. It also complements our belief that there'll be continuing consolidation in the BPO market of players in horizontal niches.

In HR services Northgate has already undertaken the acquisitions of Carapeople and Prolog Business Solutions. The difference here is the size of the integration challenge. Carapeople and Prolog Business Solutions had revenues of £12.6m combined, less than 20% of Rebus HR's total revenues. While Northgate has a good track record in integrating acquisitions, there is always the possibility that it could have bitten off more than it can chew. Sensibly the focus once this deal goes through will be on driving value out of the combined businesses. Nonetheless, Northgate does not rule out further "similar" acquisitions in the public sector business (or indeed, in the HR business) in the future. This is one company on a mission. (Georgina O'Toole)

# IntroNet

# INTRONET SEES OPPORTUNITY TO GROW

We recently met Tobias Read, CEO of IntroNet, a small UK-based ASP specialising in Applicant Tracking Systems (ATS) that enable enterprises to manage their recruitment and internal staff relocation processes more efficiently. With an annual turnover of c£3m, IntroNet is small, private, self-funded and,

most importantly, profitable – it expects to generate £350K in cash in the year to Mar. 04 and has secure recurring revenues until end 2004.

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Founded in 1996, IntroNet targets Global 2000 companies with a multidomestic footprint (with a particular focus on non-US firms), large UK domestic companies and the British Government. Its biggest customer is IBM, which accounted for c65% of revenues in the last fiscal year. Other customers include LogicaCMG, Philip Morris, CSC, Marconi and the DTI. IntroNet's system is also used by the c550 external recruitment agencies that send CVs to IntroNet's customers.

Read is understandably uncomfortable about being so reliant on one customer and has ambitious plans to grow the business so that IBM's contribution is more like 20% of revenues. He believes the market for ATS is relatively under-invested and that there is "significant latent opportunity".

But the Edinburgh-based company faces some stiff challenges in the fragmented and competitive ATS market. Perhaps the biggest immediate threat is US software players like Brass Ring, PeopleClick and RecruitSoft they are looking to move into Europe and have been pricing very competitively in the US in order to take market share. IntroNet also has an eye on ERP vendors such as **Oracle, SAP** and **PeopleSoft** that are playing catch-up in the ATS space.

However Read, who joined IntroNet in Jan. 03, is realistic about the obstacles in IntroNet's path and is determined to overcome them. Innovation and adding value to the service will be key to keeping ahead of the competition and, to that end, Read is considering seeking external investment for the first time in the company's history.

In the long run, however, we wouldn't be surprised to see IntroNet get snapped up - perhaps by a US competitor looking to expand into Europe through acquisition, or an HR outsourcing player wanting to add another string to its bow. (Tola Sargeant)



# XANSA WITHDRAWS FROM CONTINENTAL EUROPE AND ASIA-PAC

US, turnover slumped 38% to £11.9m.

Xansa also announced that Bill Alexander (Group CE of Thames Water) was to join the Board as non-executive Chairman.

The company's CE, Alastair Cox, said: "Our outlook remains consistent with the views we have expressed over the last 12 months. Corporate IT budgets remain constrained in all our markets and we do not anticipate any sustained upturn in expenditure until clients have greater visibility over their own performance during 2004. We anticipate revenues will decline somewhat in the second half as specific contracts complete in the UK and US. However we expect the underlying revenues from our core UK clients, excluding FBS, the joint venture with HBOS, to remain broadly flat."

Comment: There are a few key points to pick up:

- Profitability: The top line operating profit is noteworthy - particularly considering the raft of cost cutting actions Xansa took in its last financial year i.e. a reduction in staff numbers of 502 to 5,583 producing annualised savings of £27.1m. Even before goodwill, exceptionals etc., profit margins were down year-on-year. However, it's good to report that sequentially (compared to H203) things have started to improve with operating margins slowly moving upwards from 5.9% to 6.7%.

- Withdrawal from Continental Europe (CE) & Asia Pacific (AP): In our minds this makes perfect sense. For a start, with revenues of just £2.7m and £1.1m respectively, the attainment of anything resembling critical mass was hard to imagine. Not only that, but both geographies were loss making. We also agree with the main logic behind the decision i.e. that neither region is yet ready for large-scale outsourcing of IT or business processes. Xansa will retain support capability in CE and AP for clients requiring multi-country implementations. Exiting from these geographies is likely to result in an exceptional cost of c£3-4m in this financial year.

 Increased use of Indian operations: Xansa's India operations are now an [continued on page thirteen]

Xansa has announced its results for the six months ended 31st Oct. 03. The company's performance is in line with expectations with total turnover falling 3% on the comparable period last year to £225.7m. Operating profit is down 7% to £14.5m before the distribution of shares from the trusts, exceptional items and goodwill amortisation. Factoring in these costs, including a £13m contract settlement, the company made a loss before tax £13.5m - a marked improvement on last year's loss of £140.7m, which included a goodwill impairment charge of £144.4m. Loss per share has reduced from 51p to 5.12p.

In the UK, revenues were up marginally to £210m with turnover from BPO activities increasing to £34.1m. In contrast, the Asia Pacific operation, which is being scaled back, saw losses increase and revenues decline 56% to £1.1m. The company is exiting its continental Europe business, which saw revenues decline 13% to £2.7m. And in the

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integral part of its UK operations. Resources increased by 36% over the half-year so that there are now 1,426 employees based in India (almost a quarter of the total workforce). This number is set to double over the year as a whole. The majority of these employees are undertaking IT services work with c350-400 employees involved in BPO. We are likely to see an increasing proportion working in BPO (mainly involving back-office functions). We have often applauded Xansa for its 'speed off the block' in terms of establishing an offshore capability andmore importantly an onshoreoffshore delivery model.

- Order bank: The value of the

order bank at  $\mathfrak{L}481\text{m}$  is down significantly compared to  $\mathfrak{L}625\text{m}$  at the end of H103 and  $\mathfrak{L}569\text{m}$  at the end of FY03. This value reflects the minimum committed value of contracts. For example, while the company's Royal Mail contract is valued at  $\mathfrak{L}1.5\text{bn}$  over ten years, only  $\mathfrak{L}52\text{m}$  (over five years) is included in the order bank representing the guaranteed element of the contract. So while the decline in the order bank is undoubtedly affected by the economic climate, it also highlights the effect that the increasing flexibility demanded by clients can have on the visibility of suppliers' revenues. In addition, as contracts become increasingly complex, they also take longer to 'sign and seal'.

All in all, Xansa is continuing to find the market tough. Its future prosperity will rely primarily on its ability to compete and win in the IT outsourcing and BPO markets. Currently its predominant BPO relationship is with BT. However it has 10 BPO pilots underway with different organisations. Xansa's belief is that by undertaking a 'proof of concept' phase (lasting from several months to a year) it will have an easier time engaging clients - evidence that despite significant growth forecast for the BPO market, competition is fierce. Xansa, like its competitors, is fighting hard to win lucrative contracts.

(Georgina O'Toole)



# QAS SHOWS HOW TO DO IT

It is undoubtedly true that we here at Ovum Holway – and the community at large – do NOT give enough recognition to the smaller UK S/ITS companies. But we have been tracking Tony Bickford's **QAS** for over ten years now. In the 2000 Holway Report, for example, we raved about their £2.5m PBT on revenues of £18.8m in the year to 30th June 1999 and finished the comment with "An excellent company...one to watch for the future."

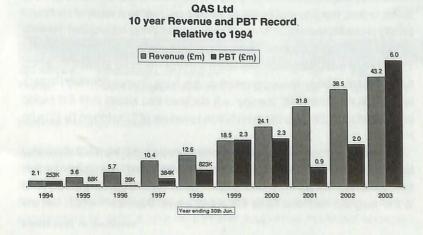
The company's latest R&A for the year to 30<sup>th</sup> June 2003 show revenues of £43.2m (up 12% on FY02), operating profit of £6.1m and PBT of £6m (three times that of FY02). A "mere" 14% profit margin! Around 50% of revenues come from maintenance; the rest from licences. It would seem churlish to repeat the 1999 comment. Indeed in today's "challenging" times, these results are truly fantastic.

So just how has QAS managed to turn in such a performance? Fiona

Stancombe, the company's FD explained that one of QAS' success factors has been its determination to grow revenues without growing expenses. She said: "In the UK we've really carefully managed expenses. Our sales people have become more efficient and we've streamlined other processes. For instance, our finance department is the same size now that it was three years ago yet we're turning over much more."

QAS is the UK's market leader in the supply of address management systems via its range of QuickAddress software. The main use is in call centres. Indeed if you have ever been asked, "What's your postcode?" and then been told your address, QAS software was probably used. Their 8500 clients include many household names, such as O2 and Orange. EDS, CGE&Y, Accenture and other S/ITS companies are named as partners.

The bulk (£39m) of QAS'



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revenues are made in the UK, which recorded an 8% revenue growth. But QAS is now moving abroad with overseas offices in Amsterdam, Sydney, Melbourne, Perth, Boston and San Francisco. Indeed, in the last year the most significant investment was in its US operations, which grew revenues by 176% to £1.4m. It'll be a couple of years before it reaches profitability, though. Australia has been up and going for some time and delivered a 47% revenue growth to c£2m and became profitable. QAS replicated its successful UK sales model over there and is now doing the same in the US. European activities are in a formative stage.

QAS has an impressive balance sheet too. Net assets of  $\mathfrak{L}7m$  include  $\mathfrak{L}9.2m$  cash at bank and  $\mathfrak{L}10m$  of freehold property related assets. It remains a privately owned company with Bickford holding 60% of the equity. A 26p per share dividend was recommended (up from 6.5p the previous year). But, with this kind of performance, we wonder how long

they will stay private. Stancombe, though, is clear: "We're a small software company generating easily enough funds already – we don't need the money or the hassle being a public company would bring!"

As for next year, we can expect much of the same: QAS will focus on retaining customers and winning new ones efficiently because, as Stancombe says: "The last customers are the hardest to get." (Richard Holway and Kate Hanaghan)



# ANITE GETTING INTO SHAPE BUT STILL SOME WAY

IT solutions and services company, Anite has announced its results for the six months to 31st Oct. 03. Total turnover is down 14% to £95.6m. Turnover from the ongoing businesses is down 10% to £95.5m. At the operating level, before goodwill and exceptional items the operating profit was £7.5m for the ongoing businesses - down from £11.9m in H103. The total operating loss £789K. Exceptional items were primarily related to redundancy and restructuring. At the pre-tax level losses declined from £43.4m to £14.2m. Before goodwill amortisation and exceptional items, the ongoing businesses reported a pre-tax profit of £6.5m - down 40%. The bottom line was a loss per share of 4.4p compared to 14.0p in H103.

Anite's results need to be studied in more detail to really understand what's going on. There are four reporting lines (figures relate to the ongoing businesses):

- Public sector: Turnover was down 8% to £33.5m and an operating profit of £1.4m was converted to a loss of £2.2m. This is the business where most of the clean up is focused, particularly in the local government sector. While a market leader in several areas such as social care

solutions, the six public sector businesses still aren't working together closely enough and are undoubtedly missing out on opportunities as a result. Profitability continues to be held back by a high level of development spending particularly on Pericles (the revenue and benefits product), as well as other legacy contract and integration issues.

- Travel: Turnover was down 15% to £13.7m, while profit fell by a lesser figure down 10% to £3.0m. Margins remain excellent at 21.9%. In terms of its business model, the travel business remains the 'jewel in the crown', with a high proportion of clients taking a full service offering, i.e. software and managed services. Revenues were affected by the lack of discretionary spending by clients in this market.
- Telecoms: Turnover was down 6% to £18.4m, while profits increased by 15% to £4.5m. This is another business with excellent margins 24.4% this time round (up from 20% a year previously). Turnover was affected by "the tough operating environment" and delays in 3G spending. However Anite is well established as a niche provider of mobile phone network simulation and handset testing for both 2G and 3G so has displayed a certain level of resilience. A new offshore facility in Bangalore through an Indian partner could result in margins improving further.
- International: Turnover was down 12% to £29.9m, while profits fell by 38% to £3.1m. This business is a bit of an 'oddball' within Anite. It offers consultancy and SI predominantly to the finance sector (about 60% of customers). Sales, orders, margins and profits all fell year-on-year as a result of continued pricing pressure, over capacity and "limited opportunities in European markets, particularly for Anite Benelux". Anite Benelux struggled more than the rest of the business (with falling revenues and the margin reduced to just 2%), as it is fundamentally a body-shopping practice. It is Anite Finance (formerly Parsec), which is in most need of 'therapy' it declined into losses over the period (compared to £1.5m of profit in H103) on revenues of £7m (down by £2m on H103).

Overall, Anite continues to get into better shape but there is still some way to go, as its new CE, Steve Rowley, would readily admit. The problem is that the businesses that are in the best shape – telecoms and travel – are operating in the toughest markets. While the public sector business – which has the

		Mergers			
Buyer	Seller	Seller Description	Acquiring	Price	Comment
вт	Principal UK operations of NSB Retail Systems	NSB's UK business provides software and SI - including POS systems and business planning and optimisation tools - to UK retailers.	100%	£17.0m	NSB's customers include Arcadia, BHS and WH Smith. In the six months to 30th Jun. 03 the UK business generated revenues of £11.0m and EBIT of £3.3m. It had net assets of £1.7m as at end-June. After the acquisition, which is subject to shareholder approval the NSB business will be part of a new BT business unit called BT Expedite. 148 NSB employees will transfer. BT will also become NSB's exclusive distributor in the UK & Ireland, and non-exclusive distributor in other EMEA territories
Compel Group plc	Syscap Computer Rentals plc (SCR) from Syscap plc	Short term IT rental, primarily Sun and HP kit	100%	c£2.6m	SCR's turnover in the year to Mar. 03 was £7.5m and, although it was loss making in FY03 (£1.7m pre goodwill), it is now at breakeven (at the OP level). Compel is acquiring the assets of the business at a 20% discount to their net value and 'the business' for £1, so no goodwill will result from the deal. This move strengthens Compel's presence in a market where the size and breadth of the rental fleet are key to customers. It also enlarges its customer base.
Dicom Group plc	Perdata S.A.	Spanish provider of electronic data capture products and services	100%	£0.5m	The transaction extends Dicom's services coverage and capabilities in the Spanish market. Perdata, previously a competitor to Dicom, had sales of Eur1.6m in 2002.
Ewycksgroep	Xansa's Belgian and Dutch activities	Operations in Belgium and the Netherlands	100%	n/a	This disposal is in line with Xansa's strategy of withdrawing from Continental Europe. Ewycksgroep is a private Dutch company, employing 1000 staff in the Netherlands, Belgium and Germany.
Jefferies & Co	Broadview	M&A specialists	100%	n/a	Jefferies is a "full-service investment banking" firm based on Wall Street with revs of c\$820m. They are in the Top Five traders of NASDAQ stocks and have raised in excess of \$25bn for clients already in 2003. Their equity research covers over 500 companies. All the MDs at Broadview stay in place with "strong economic incentives for superior future performance".
Kewill	Tradepoint	US-based provider of trade facilitation software	100%	c£7.0m	TradePoint employs 100 people – mostly in the US – and has been operating for 30 years. It has 650 customers in the US and Europe. Having returned to profit in H1 04, this acquisition shows Kewill has now put the focus firmly on growing market share.
Netstore plc	EMS Global Holdings Ltd (EMS)	Internet Security	100%	max £0.8m	Netstore acquired the sales contracts and infrastructure assets of EMS in the UK. In the year to 31st Mar. 03, the managed services business turned over £0.5m and made net losses of £1m. But it has c£2.5m of turnover under contract with an annual value of £1m. Netstore expects the acquisition to be profitable "after a brief period of reorganisation" and earnings enhancing in the first 12 months.
Northgate Information Solutions plc	Rebus HR Group	One of the UK's leading providers of HR and payroll solutions, offering software and outsourcing services to public and private sector clients	100%	c£150m	The consideration comprises c£38m cash (to be raised by placing 92m shares), the issue of 115.7m shares and assumption/repaymen of £55m debt. Due to the relative size of the two companies, the transaction is classified as a reverse takeover (Rebus turned over c£74m in the year to 31st Mar. 03, whilst Northgate turned over c£74m in the year to 31st Mar. 03, whilst Northgate turned over c£74m in the year to 31st Mar. 03, whilst Northgate turned over c£74m in the year to 31st Mar. 03, whilst Northgate turned over c£97m to the year to 31st Mar. 03, whilst Northgate turned over c£97m to the two companies' s/w, staff and customer base to gain scale, a stronger positioning in the HR s/w and services market. c£11m of cost savings are anticipated as a result of synergies in operations, sales & marketing and back office functions. Some redundancies (and related one-off costs of c£5m) are anticipated in the current FY.
Quantica plc	Mansel Training	Manchester-based provider of work- based training to young people	100%	max £295K	In the year to 31st Mar. 03, Mansel made an OP of £105K and had net assets of £37K. Mansell complements Quantica's training division and will enable it to expand its operations in Manchester.
Sage	ACCPAC from Computer Associates	CRM and accounting software provider to SME's	100%	£62.5m	ACCPAC boasts a "market-leading position in Canada". In addition to >140,000 larger SME customers in the US, Canada, South Africa, Australia and Singapore, ACCPAC has 400,00 small SME customers in Canada. For the financial year-end to Mar. 03 ACCPAC had revenues of £50.4m and turned in an operating profit of £5.9m. This acquisition will bolster Sage's North American presence.
Systems Union Unnamed Dutch software company	Foundation Systems Anite Benelux	VAR IT consultancy	100%	£2.5m	Foundation Systems, which has offerings based on System Union's SunSystems product, will operate as a subsidiary.  The total consideration comprises £840K payable on completion and £210K in 12 months time. Prior to completion, Anite Benelux will pay a dividend of £1.2m to its immediate parent company (an Anite subsidiary company). Anite Benelux is a low margin, low value-add business, operating in a tough environment. We expect to see Anite making further divestments of "peripheral" businesses, as it seeks to refine the business and protect its margins.

### Recent IPOs

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Name	Activity	S/ITS or Dotcom	Index Class	Market	Issue Price	Market Cap.	IPO Date	Price end Dec 03	Premium/ Discount
CES Softw are	P2P exchange betting softw are	S/ITS	SP	AM	68p	£13.3m	4-Dec-03	74p	8%
Pixology	Digital photographic softw are	S/ITS	SP	AM	140p	£28.0m	8-Dec-03	143	2%

# [continued from page fourteen]

opportunity to make significant strides – is distracted by resolving legacy integration issues. In addition it is questionable whether the 'International' (consultancy and SI) business really fits with Anite's strategy going forward. The strength of the other vertical-focused business lies in the combination of vertical specific IPR and supporting managed services.

Anite should concentrate, as it has said it will, on getting this model to work across all its focus verticals.

(Georgina O'Toole)

	Que	oted Cor		- Results	Service	Note		d Names indica	ate results a	nnounced t		
REV PBT EPS	Interim - Jun 02 £3,137,000 -£2,153,000 -8.50p		Interim - Jun 03 £2,850,000 -£1,728,000 -5.00p	Comparison -9.7% REV Loss both PBT Loss both EPS	£24,405,000 8.60p		Interim - Jun 03 £1255,599,000 £32,020,000 1160p	Comparison +28.5% REV +312% PBT +34.9% EPS	Interim - Sep 02 £37,991000 -£418,000 -0.90p	Final - M ar 03 £75,900,000 -£1347,000 -2 30p resham Com	Interim - Sep 03 £41,796,000 £135,000 0.10p	Comparison +10.0% Loss to profit Loss to profit
REV PBT EPS	E8,417,000 -£37,809,000 -£56,50p	Final - Mar 03 £17,584,000 -£41227,000 -306.00p Alphameria	interim - Sep 03 £10,031,000 £1030,000 3.59p	Comparison +19.2% REV Loss to profit PBT Loss both EPS	£1800,000 £685,000	Final - Feb 03 £3,584,000 -£1,399,000 -0.97p Corpo	Interim - Aug 03 £2,533,000 -£632,000 -2.70p	Comparison +40.7% REV Loss both PBT Loss both EPS	Interim - Jun 02 £6,52,000 £2,674,000 4.87p	Final - Dec 02 £11,578,000 £1,48,000 2,45p Harrier Gro	E4,870,000 -£1,068,000 -224p	Comparison -20.8% Profit to loss Profit to loss
REV PBT EPS	E27,373,000 £1097,000 020p		Interim - M ay 03 £27,254,000 -£2,704,000 -2.50p	Comparison -0.4% REV Profit to loss PBT Profit to loss EPS	Interim - Sep 02 £146,203 -£167,842 -23,00p	Final - M ar 03 £288,581 £431994 -18.50p DCS Grou	Interim - Sep -03 £ 50,713 -£678,091 -10.50p	Comparison +3.1% REV Loss both PBT Loss both EPS	Interim - Jun 02 £5,721206 -£1074,854 -3.38p		Interim - Jun 03 £4,254,722 £12,812 0.04p	Comparison -25.6% Loss to profit Loss to profit
REV PBT EPS	Interim - Sep 02 £1807,000 -£4,485,000 -1140p	Final - Mar 03 £4,784,000 -£5,966,000 -14,60p	Interim - Sep 03 £1,825,000 -£2,449,000 -5,40p	Comparison +10% REV Loss both PBT Loss both EPS	Interim - Jun 02 £37,800,000 -£7,700,000 -3172p	Final - Dec 02 £69,800,000 -£14,200,000 -57,14p	Interim - Jun 03 £30,200,000 -£4,000,000 -17.15p	Comparison -20.7% REV Loss both PBT Loss both EPS	E83,489,000 -£6,576,000 -14.15p	£156,692,000 -£7,490,000 -14.9 tp	E64,317,000 -£4,448,000 -8,04p	Comparison -23.0% Loss both Loss both
REV PBT EPS	Final - Apr 02 £202,510,000 £5,764,000 -0.60p	Argonaut G	Final - Apr 03 £218,336,000 -£112,480,000 -34.20p	Comparison +6.8% REV Profit to loss PBT Loss both EPS	Interim - Jun 02 £9,518,000 £519,000 6.10p	Final - Dec 02 £ 8,913,000 £1071000 13.80p	£504,000 6.40p	Comparison +3.1% REV -2.9% PBT +4.9% EPS	Interim - Sep 02 £5,618,000 -£212,000 -109p	£11,096,000 -£195,000 -100p	Interim - Sep 03 £4,754,000 -£102,000 -0.53p gy Group pic	Comparison -15.4% Loss both Loss both
REV PBT EPS	Final - Jul 02 £14,232,000 £2,763,000 2.87p	anomy Corpo	Final - Jul 03 £5,317,000 -£10,882,000 -1120p	Comparison -62.6% REV Profit to loss PBT Profit to loss EPS		Final - M ar 03 £39,198,000 £7,437,000 24.10p Diagona	Interim - Sep 03 £22,304,000 £3,150,000 10.00p	Comparison +26.5% REV +110% PBT +7.5% EPS	Interim - Jun 02 £19,973,584 -£3,849,313 -6.83p		Interim - Jun 03 £125,205,070 £217,456 0.14p	Comparison +4.4% Loss to profit Loss to profit
REV PBT EPS	E17,470,000 E3,156,000 2,66p		Interim - Jun - 03 £15,469,000 £2,229,000 124p	Comparison -115% REV -29.4% PBT -53.4% EPS	Interim - M ay 02 £33,902,000 £1607,000 0.77p	Final - Nov 02 £63,618,000 £2,254,000 -4,56p	£30,61,000 £324,000 -0.27p	Comparison -9.7% REV -79.8% PBT Profit to loss EPS	Interim - Jun 02 £6,488,000 -£269,000 -0.02p	Final - Dec 02 £13,708,000 -£505,000 -0.019 Hot Grou	Interim - Jun 03 £8,162,000 -£657,000 -0.04p	Comparison +25.8% Loss both Loss both
REV PBT EPS	Interim - Sep 02 £15,462,000 £1234,000 4.72p	Final - M ar 03 £36,008,000 £5,580,000 £124p Axon Grou	Interim - Sep 03 £15,837,000 £1363,000 5.19p	Comparison +2.3% REV +10.5% PBT +10.0% EPS	Final - Jun 02 £149,527,000 £3,521,000 3.50p	Dimansion (	Final - Jun 03 £156,432,000 £8,801,000 26,00p	Comparison +4.6% REV +50.0% PBT +642.9% EPS	Interim - Feb 02 n/a n/a n/a		Interim - Feb 03 £956,000 -£776,000 -2.52p	Comparison n/a n/a n/a
REV PBT EPS	Interim - Jun 02 £21348,000 £1222,000 130p	Final - Dec 02 £43,12,000 £2,480,000 2.70p	E24,615,000 £2,036,000 £2,036,000 2,40p	Comparison +15.3% REV +68.6% PBT +64.6% EPS	Final - Sep 02 £1489,600,000 -£1580,000 -55.60p		Final - Sep 03 £1288,000,000 -£244,000 -10.18p ch Services p	Comparison -13.5% REV Loss both PBT Loss both EPS	Final - Oct 02 £3,017,602 -£1483,473 -111p	M Computer	Final - Oct 03 £4,211,401 -£595,060 -0.42p	Comparison +39.6% Loss both Loss both
REV PBT EPS	£22,065,000 -£42,968,000 -85.10p	Final - Dec 02 £35,000,000 -£65,300,000 -725,20p	£9,660,000 -£8,999,000 -18.80p	Comparison -56.2% REV Loss both PBT Loss both EPS	Interim - Jul 02 £6,749,000	Final - Dec 02 £12,782,000 £1,776,000 3,68p	E7,759,000 £892,000 £87p	Comparison +15.0% REV +17.2% PBT +20.6% EPS	Final - Jun 02 £68,871,000 £4,478,000 £5,00p	ovation Grou	Final - Jun 03 £77,843,000 £3,673,000 • 12,30p	Comparison +13.0% -18.0% -18.0%
REV PBT EPS	E3,175,000 -£2,086,000 -13,71p	Final - Dec 02 £6,399,629 -£1972,786 -13.79p	interim - Jun 03 £3,370,000 £55,000 0.64p	Comparison +6.7% REV Loss to Profit PBT Loss to Profit EPS	Interim - Sep 02 £1234,399 -£2,237,521 -4,30p	Final - M ar 03 £2,654,514 -£3,397,842 -5.60p	Interim - Sep 03 £1075,001 -£1561881 -2.70p	Comparison -12.9% REV Loss both PBT Loss both EPS	Final - Sep 02 £ 00,071,000 -£391,114,000 -173,78p	inTechnolo	Final - Sep 03 £58,514,000 -£24,088,000 -7.67p	Comparison -415% Loss both Loss both
REV PBT EPS	Interim - Sep 02 £14,051,000 -£446,000 -0.55p	Final - M ar 03 £26,475,000 -£2,949,000 -3.44p Capita Grou	Interim - Sep 03 £10,457,000 -£407,000 -0.50p	Comparison -25.6% REV Loss both PBT Loss both EPS	Final - Jun 02 £128,613,000 -£15,290,000 -11.0p		Final - Jun 03 £159,048,000 £17,354,000 13,70p	Comparison +314% REV Loss to profit PBT Loss to profit EPS	Interim -Sep 02 £75,957,000 -£4,683,000 -3.39p	Final - M ar 03 £156,899,000 -£6,675,000 -5.10p	Interim - Sep 03 £78,729,000 -£3,642,000 -2.56p ents Group p	Comparison +3.6% Loss both Loss both
REV PBT EPS	E391222,000 £29,043,000 £29,043,000 2,50p	Final - Dec 02 1 £897,504,000 £78,069,000 6.8 b Charteris	nterim - Jun 03 £53 (553,000 £37,364,000 3.13p	Comparison +35.9% REV +28.7% PBT +25.2% EPS	Final - Sep 02 £8,480,000 -£1,394,000 -5.03p		Final - Sep 03 £8,686,000 £284,000 3.97p	Comparison +2.4% REV Loss to profit PBT Loss to profit EPS	Interim - Jun 02 £1426,000 -£1904,000 -151b	Final - Dec 02 £2,672,065 -£2,873,579 -2.14p IQ-Ludoru	£1,886,000 £66,000 0.18p	Comparison +32.3% Loss to profit Loss to profit
REV PBT EPS	Final - Jul 02 £19,087,000 £1,588,000 2,50p	Chelford Gro	Final - Jul 03 £12,174,000 -£625,000 -126p	Comparison -36.2% REV Profit to loss PBT Profit to loss EPS	Interim - Jun 02 £1(259,000 -£1515,000 -2.20p		Interim - Jun 03 £15,710,000 £228,000 0.34p	Comparison +39.5% REV Loss to profit PBT Loss to profit EPS	Interim - Jun 02 £1980,779 -£3,393,642 -4.15p		Interim - Jun 03 £1289,900 -£1067,568 -124p	Comparison -34.9% Loss both Loss both
REV PBT EPS	£3,343,000 -£656,000 -0.10p	Final - Dec 02 £7,298,000 -£1025,000 -0.15p	£4,339,000 -£623,000 -0.08p	Comparison +29.8% REV loss both PBT loss both EPS	Final - M ay 02 £7,227,000 £835,000 3.10p		Final - May 03 £8,750,000 £1802,000 6,60p	Comparison +21% REV +15.8% PBT +12.9% EPS	E35,277,000 £6,072,000 3.29p	Final - Apr 03 £91495,000 £18,880,000 1108p	E40,551,000 £6,651,000 3.81p	Comparison +15.0% +9.5% +15.8%
REV PBT EPS	Interim - Sep 02 £3,399,000 -£429,000 -3.08p	Final - M ar 03 £7,263,000 £315,000 184p	Interim - Sep 03 £4,853,000 £194,000 112p	Comparison 42.8% REV Loss to Profit PBT Loss to Profit EPS	Final - M ar 02 £9,226,000 £155,000 0.47p	Financial Ob	Final- M ar 03 £9, 52,000 £204,000 122p	Comparison -8% REV +316% PBT +159.6% EPS	Interim - Jun 02 £3,621,000 -£879,000 -3.44p		Interim - Jun 03 £3,236,000 £19,000 -0.21p	Comparison -10.6% Loss to profit Loss both
REV PBT EPS	Interim - Jun 02 £1,117,000 -£598,000 -2,40p	Final - Dec 02 £2,391565 -£983,004 -3,80p CMS Weby	£150,000 -£397,000 -160p		£6,780,000 -£1,103,000 -2,37p	Final - Dec 02 £2,841000 -£2,839,000 -6,72p Flomerics G	E5,663,000 -£1,75,000 -4.44p		Interim - Jun 02 £85,547,000 £2,800,000 0.47p		Interim - Jun 03 £91215,000 £8,730,000 7.53p	Comparison +6.6% +2118% +502.7%
REV PBT EPS	£583,000 -£345,000 -£345,000 -0.63p	Final - Dec 02 £1206,000 -£683,000 -112p CODAScISy	E905,000 -£118,000 -0.17p	Comparison +55.2% REV Loss both PBT Loss both EPS	£5,966,000 £10,000 0.75p		Interim - Jun 03 £4,881,000 -£144,000 -0.98p	Comparison -18.2% REV Profit to loss PBT Profit to loss EPS	E3,559,000 £3,559,000 £333,000 6.89p	Final - M ar 03 £5,844,000 -£886,000 -20,22p	Interim - Sep 03 £4,622,000 -£593,000 -12.54p clogy Group (	Comparison +29.9% Profit to loss Profit to loss
	Interim - Jun 02 £33,566,000 £2,869,000 6.90p	Final - Dec 02 £66,378,000 £5,726,000 £20p Comino Gros	£34,223,000 £1,319,000 3.10p	Comparison +2.0% REV -54.0% PBT -55.1% EPS	Interim - Sep 02 £2,821,000		Interim - Sep 03 £2,581,000 -£663,000 - 2.10p	Comparison -8.5% REV Loss both PBT Loss both EPS	Interim - Jun 02 £3,944,000 -£49,000 -0.10p	Final - Dec 02 £8,088,000 £266,000 0.70p	Interim - Jun 03 £3,483,000 -£432,000 -0.80p	Comparison -117% Loss both Loss both
REV PBT EPS	terim - Sep 02 £1(803,000 £420,000 2.00p	Final - Mar 03 I £24,504,000 £1209,000 8,90p Compel Gro	nterim - Sep 03 £11,323,000 £603,000 2.60p	Comparison -4.1% REV +43.6% PBT +30.0% EPS	E5,83,000 £30,000 0.30p	Final - M ar 03 £11,243,000 £813,000 0,90p Gladaton	Interim - Sep 03 £5,537,000 -£242,000 -0.30p	Comparison +6.8% REV Profit to loss PBT Profit to loss EPS	Interim - Sep 02	Final - Mar -03 £25,211,000 -£5,855,000 -7.70p LogicaCM	Interim - Sep 03 £10,530,000 £499,000 0.60p	Comparison -25.7% Loss to profit Loss to profit
REV PBT EPS	Final - Jun 02 £68,892,000 -£1691000 -3 20p		Final - Jun 03 £52,880,000 -£407,000	Comparison -23.2% REV Loss both PBT Loss to Profit EPS	E4,020,569 -£3,380,671 -9,74p		Interim - Feb 03 £3,796,125 £50,315 0.12p	Comparison -5.6% REV Loss to profit PBT Loss to profit EPS	Interim - Jun 02 £944,900,000 -£287,100,000 -40.30p		Interim - Jun 03 £854,300,000 -£57,700,000 -7.10p	Comparison -9.6% Loss both Loss both

	Que	ted Co	mpanies	- Results	Service							
REV PBT EPS	Enndon E Interim - Jun 02 £32,262,000 -£2,799,000 -170p		Interim - Jun 03 £28,426,000 -£726,000 -0.64p	Comparison -119% RE Loss both PB Loss both EP	T -£1337,000	Final - Dec 02 £7,347,000 -£236,000 0.09p	E2,978,000 £2,978,000 £1,245,000 -2.83p	Comparison +20.6% REV Loss both PBT Loss both EPS	Final - Sep 02 £18,724,000 -£11,140,000 -5,70p	idpole Techr	Final - Sep 03 £5,318,000 -£9,570,000 -4.30p	Comparison -68.2% Loss both Loss both
REV PBT EPS	nterim - M ay 02 £60,449,000 -£6,346,000 -36,80p	Final - Nov 02 £13,588,000 -£5,178,000 -32,50p	£44,503,000 £204,000 0.40p	Comparison -26.4% RE Loss to profit PB Loss to profit EP	£642,000	Final - Apr 03 £20,417,000 -£57 (000 -0.60p PSD Group	Interim - Oct 03 £13,045,000 £742,000 0,40p	Comparison +24.0% REV +5.6% PBT +0.0% EPS	Interim - Jun 02 £12,170,000 -£16,918,000 -8,40p	Final - Dec 02 £24,954,000 -£40,604,000 -20,20p	Interim - Jun 03 £11,827,000 -£2,935,000 -150p	Comparison -2.8% Loss both Loss both
REV PBT EPS	Final - Jun 02 £39,405,000 -£3,910,000 -18.80p	inpower Soft	Final - Jun 03 £32,394,000 -£5,65,000 -2120p	Comparison -17.8% RE Loss both PB Loss both EP	£135,000 3 -0.40p	Final - Dec 02 £44,282,000 £879,000 2.10p	Interim - Jun 03 £18,449,000 -£464,000 -2.70p	Comparison -192% REV Profit to loss PBT Loss both EPS	E3,731000 £3,731000 £81000 0.00p	Final - Dec 02 £8,231,000 £305,000 130p	Interim - Jun 03 £3,880,000 £235,000 0.80p	Comparison +4.0% +190.1% n/a
REV PBT EPS	Final - May 02 £3, 154,500 -£1252,691 -5.10p	arlborough S	Final - M ay 03 £3,560,541 -£802,388 -180p tirling pic	Comparison +2.9% REL Loss both PB Loss both EPS	£36,012,000 39.30p	Final - Nov 02 £32,800,000 -£63,000,000 -67.70p Quantica p		Comparison -12.4% REV Loss both PBT Loss both EPS	£77,608,000 £77,770,000 £10,770,000 9.00p	Final - Dec 02 £151791000 £14,688,000 15.80p	Interim - Jun 03 £92,310,000 £14,587,000 12,20p	Comparison +18.9% +35.4% +35.6%
REV PBT EPS	E60,655,000 £2,795,000 0.20p	£21008,000 -£34,478,000 -20,00p MERANU		Comparison -7.7% RE Profit to loss PB Profit to loss EP	E504,000 0.74p	Final - Nov 02 In £26, 27,000 -£3,443,000 -9.07p	£11,527,000 -£215,000 0.53p	Comparison -14.7% REV Profit to loss PBT -28.4% EPS		Final - M ar 03 £3,927,749 £596,643 4.12p Guchstone (		Comparison -13% +36.1% +35.9%
REV PBT EPS	E38,701,000 £13,204,000 -12,80p	Final - Apr 03 £78,592,000 -£12,798,000 -12,40p Microgan Final - Dec 02	E38,764,000 £558,000 0.70p	Comparison -5.0% RE Loss to profit PB Loss to profit EP: Comparison	F -£2,113,000	Retall Decision	Final - Oct 03 £8,562,000 £999,000 147p ns plc Interim - Jun 03	Comparison +28.4% REV Loss both PBT Loss both EPS Comparison	E6,912,000 E611,000 3.70p	Final - M ar 03 £14,249,000 £1526,000 9.20p Trace Gro	Interim - Sep 03 £6,953,000 £159,000 0.00p up plc Final - May 03	Comparison +0.6% -74.0% -100.0% Comparison
REV PBT EPS	£12,271,000 £103,000 -0.70p	£25,332,000 £1964,000 -4.20p norplanet Sy:	£1(058,000 -£717,000 -180p	-9.9% RE Profit to loss PB Loss both EP	/ £14,301,000 T -£1,873,000	£28,421000 -£9,379,000 -3.64p Roversul Final - Jun 02	£14,921,000 £1103,000 0.16p	+4.3% REV Loss both PBT Loss both EPS	£20,630,180 £2,045,620 8.65p	Transwai	£15,865,000 -£2,776,000 -15.17p	-23.1% Profit to loss Profit to loss Comparison
REV PBT EPS	Final - Aug 02 £96,800,000 -£52,300,000 -26,76p	Mlaya p	£88,600,000 -£23,400,000 -54.57p	-8.5% RE Loss both PB Loss both EP:	£3,528,000 T £259,000	£5,751000 -£7,346,000 -1172p RM ptc	£1808,000 -£5,143,000 -7.6 b Final - Sep 03	Comparison  48.8% REV Loss both PBT Loss both EPS	£12,806,946 £319,574 0.33p	Triad Gro	£8,592,679 -£2,778,162 -5.65p	-32.9% Profit to loss Profit to loss
REV PBT EPS	Final - M ay 02 £1041200,000 £34,900,000 3.70p Final - Apr 02	Mondas	Final - M ay 02 £1013,500,000 £59,800,000 7.80p plo Final -Apr 03	Comparison -2.7% RE +713% PB +10.8% EP: Comparison	Y £202,158,000 T £5,914,000	Royalbluo Gro	£215,494,000 £6,219,000 5.20p	Comparison +6.6% REV Loss to Profit PBT Loss to Profit EPS Comparison	E14,091000 £2,527,000 -7.91b	£27,756,000 -£4,980,000 -27,20p Tribal Gro Final - Mar 03	Interim - Sep 03 £15,573,000 -£849,000 -5.60p up pic Interim - Sep 03	Comparison +17.6% Loss both Loss both
REV PBT EPS	£3,741,673 -£2,177,858 -10.10p	Mores p	£3,713,353 -£2,224,645 -10,10p	8% RE Loss both PB Loss both EPS	£29,315,000 £3,984,000	£57,006,000 £13,058,000 32,90p Sage Group	£27,857,000 £3,847,000 8.50p	-5.0% REV -3.4% PBT +0.0% EPS	£38,275,000 £412,000 -174p	£105,659,000 £7,855,000 5.50p Ultima Noty	£78,680,000 £2,041,000 -0.21p	+D5.6% +395.4% Loss
REV PBT EPS	£465,180,000 -£124,000 -6.10p	ISB Internati	£351343,000 -£14,095,000 -13.30p	-24.5% RE Loss both PB Loss both EP: Comparison	£551731000 E29,64,000	SDL pic Final - Dec 02	£560,345,000 £151,037,000 8.15p	+16% REV +8.9% PBT +18.7% EPS	£119,000 -£12,000 0.06p	£2,026,000 £185,000 0.10p Universe Gr Final - Dec 02	£810,000 613- 0.015	-27.6% Loss both -83.3%
REV PBT EPS	£47,619,000 n/a 0.00p	£84,062,000 -£421000 -2.32p Myratech.m	£33,777,000 £103,000 0.30p	-29.1% RE n/a PB n/a EP	E28,131,000 T +£2,002,000 G -4.02p	£58,002,000 -£3,518,487 -7,10p vicePower Techy Final-Dec 02	£31,003,000 -£1,004,000 -2,85p	+0.2% REV Loss both PBT Loss both EPS	£17,306,000 £232,000 0.55p	£34,487,000 £889,000 2.54p Vega Gro	£18,967,000 £206,000 0.50p	+9.6% -112% -9.7% Comparison
REV PBT EPS	£2,000,000 -£2,755,000 -9.90p	Nclpher First Des 03	£1894,000 -£608,000 -190p	Comparison -5.3% RE Loss both PB Loss both EP	V £986,000 T -£1252,000 S -2.45p	£4,483,000 -£555,000 -0.64p rius Financial Sy Final-Dec 02	£996,000 -£1146,000 -2.21p	Comparison +10% REV Loss both PBT Loss both EPS Comparison	£17,390,000 -£8,662,000 -47,99p	Final - Apr 03 £35,589,000 -£8,739,000 -48.51b VI Group Final - Dec 02	£21,093,000 £763,000 2,40p	+213% Loss to profit Loss to profit
REV PBT EPS	£6,037,000 -£2,654,000 -2.14p Final - Jun 02	£ 11922,000 -£3,352,000 -2.69p NotBenef	£7,107,000 -£328,000 -1710	Comparison +17.7% RE Loss both PB Loss both EP	V £10,698,000 T £1359,000	£22,683,192 £1893,520 5.90p Sopheon p	£10,404,000 £38,000 0.10p	-2.7% REV -97.2% PBT -97.8% EPS	£3,200,000 -£357,000 -104p	£7,542,000 £70,000 -0,74p Walting	£4,365,000 -£227,000 -0.78p	+36.4% Loss both Loss both
REV PBT EPS	£6,079,000 -£1,189,000 -6.90p	Netstore	£6,245,000 -£166,000 0.10p	+2.7% RE Loss both PB Loss to profit EP Comparison	V £6,51,000 T £8,961,000	£12,353,000 £18,179,000 -19,40p Spring Grou	£5,723,000 -£5,718,000 -6.90p	-213% REV Loss both PBT Loss both EPS Comparison	£5,402,000 £134,393 0.16p	£11,417,138 -£790,705 -0.87p	£4,955,000 -£2,624,064 -5.37p nt Software p	-8.3% Profit to loss Profit to loss
REV PBT EPS	£6,643,961 -£6,944,000 -7.51b		£14,197,000 -£5,265,000 -5,33p on Solutions Interim - Oct 03	Loss both PB Loss both EP	V £148,378,000 T -£9,491,000	£293,330,000 -£8,840,000 -5.93p Staffware Final - Dec 02	£145,749,000 -£3,903,000 -2.67p	-18% REV Loss both PBT Loss both EPS	£6,074,000 £15,000 0.04p	£10,997,000 -£1061000 -2.74p	£3,969,000 £208,000 0.5 tp International Interim - Sep 03	-34.7% +1286.7% +11/5.0%
REV PBT EPS	£41,534,000 £29,807,000 8.99p	£85,25,000 £28,109,000 10,33p SB Rotall Sy	£50,564,000 £402,000 0.10p	+217% RE -98.7% PE -98.9% EP	V £18,231,000 T £391,000	£39,031,000 £2,608,000 11 Op StatPro Grot	£21039,000 £1318,000 5.10p	+5.4% REV +237.1% PBT +500.0% EPS	£6,576,000 -£2,912,000 -161b Interim - Oct 02	£14,241,000 £3,555,000 -152p XGTISE Final - Apr 03	£6,245,000 £747,000 0.46p	-5.0% Loss both Loss both
REV PBT EPS	£39,524,000 -£43,949,000 -1104p	£73,359,000 £196,232,000 -49,05p OngolickH	£32,907,000 -£14,658,000 -3,68p	-18.7% RE Loss both PE Loss both EP	V £3,432,000 T £1683,000	£7,229,000 -£2,373,000 -7.30p SurfContro	£4,065,000 -£78,000 -0.30p	+8.4% REV Loss both PBT Loss both EPS Comparison	£232,500,000 -£140,700,000 -5100p	£453,900,000 -£157,000,000 -57,09p	£225,700,000 -£13,500,000 -5.12p	-2.9% Loss both Loss both
REV PBT EPS	£2,575,178 -£1,093,353 -2,00p	£4,689,010 -£3,473,848 -8,40p Parity Gro	£2,712,382 £64,829 0.10p up plo Interim - Jun 03	+5.3% RE Loss to profit PE Loss to profit EP	V £37,562,106 T -£48,15,028 S -56.65p	Synstar p	£46,209,392 £5,602,649 13.12p Final - Sep 03	+23.0% REV Loss to profit PBT Loss to profit EPS Comparison	£21614,000 -£480,000 -2.60p Interim - Jun 02	£43,627,000 -£545,000 -2.90p Xpertise G	E22,694,000 E257,000 0.40p	Loss to Profit Loss to Profit Comparison
REV PBT EPS	£98,958,000 -£820,000 -0.63p	£183,273,000 £24,567,000 -18.0 to Pataystan	£80,904,000 -£13,807,000 -9.18p	-8.2% RE Loss both PB Loss both EP	V £221870,000 T £6,532,000 S 2.40p	Systems Union (	£223,000,000 £8,700,000 3,60p	+0.5% REV +33.2% PBT +50.0% EPS	£2,120,000 -£333,000 -0.46p	£4,602,000 -£148,000 -155p	£5,535,000 -£1,190,000	+6176 Loss both Loss both
REV PBT EPS	£4,18,000 -£5,133,000 -3,90p	£8,337,000 -£9,061000 -7.00p	£4,817,000 -£1512,000 -120p	+17.0% RE Loss both PB Loss both EP	V £37,459,000 T £1616,000	£74,631,000 £4,315,000	£34,015,000 £1989,000 170p	-9.2% +23.7% +6.2%				

	HOIW		EMHOUSE	5/115	And in contrast of the last of		activities of the same and a toler for the	Marie Commission of the Commis	1	
		Share			PSR	S/ITS	Share price	Share price	Capitalisation	Capitalisation
	SCS	Price	Capitalisation	Historic	Ratio	Index	move since	% move	move since	move (£m)
	Cat	31-Dec-03	31-Dec-03	P/E	Cap/Rev.	31-Dec-03	30-Nov-03	in 2003	30-Nov-03	in 2003
AFA Systems	SP	£0.27	£10.04m	Loss	1.67	225	42.11%	42.11%	£2.70m	£5.54
AIT Group	CS	£0.61	£27.66m	Loss	1.57	397	3.42%	72.86%	£1.26m	£19.32
Alphameric	SP	£0.87	£101.53m	22.8	1.64	399	-0.57%	70.59%	-£0.57m	£48.20
Alterian	SP	£0.69	£26.88m	Loss	5.62	343	5.38%	85.14%	£1.38m	£12.38
Anite Group	CS	£0.51	£175.70m	Loss	0.81	295	3.06%	114.89%	£4.40m	£96.74
Argonaut Games	SP	20.06	£6.08m	Loss	1.14	65	-10.71%	-64.29%	-£0.73m	-£10.82
Autonomy Corporation	SP	£2.40	£266.11m	75.6	7.83	73	4.13%	36.86%	£10.61m	£47.44
Aveva Group	SP	£4.80	£82.67m	21.7	2.30	2400	1.37%	35.79%	£1.07m	£22.87
Axon Group	CS	£1.62	£84.28m	31.1	1.96	926	20.00%	184.21%	£14.08m	£54.68
Baltimore Technologies	SP	£0.40	£21.20m	Loss	0.61	405	9.72%	-12.22%	£1.90m	-£1.84
Bond International	SP	£0.48	£6.97m	Loss	1.09	731	-2.06%	171.43%	-£0.14m	£4.47
Business Systems	CS	£0.13	£11.20m	Loss	0.42	111	23.26%	178.95%	£2.26m	£7.35
Capita Group	CS	£2.43	£1,618.63m	20.2	1.80	65688	-2.80%	-1.82%	-£46.37m	-£28.24
Charteris	CS	£0.27	£11.10m	Loss	0.91	294	12.77%	17.78%	£1.26m	£1.71
Chelford Group	CS	£0.01	£4.34m	Loss	0.59	130	7.14%	-99.30%	-£0.36m	-£2.39
Clarity Commerce	SP	£0.71	£10.88m	15.6	1.56	564	-0.70%	1.44%	-£0.12m	£1.24
Clinical Computing	SP	£0.39	£12.10m	Loss	5.06	310	-9.41%	18.46%	-£1.30m	£3.94
CMS Webview	CS	£0.12	£10.25m	Loss	17.58	879	-18.00%	720.00%	£1.86m	£9.44
CODASciSys (was Science Systems)	CS	£2.95	£749.00m	14.1	11.28	2287	5.73%	20.41%	£678.10m	£688.10
Comino	SP	£2.02	£27.99m	16.6	1.14	1550	-4.50%	58.04%	£25.29m	£10.38
Compel Group	R	£0.78	£24.00m	60.0	0.45	620	4.73%	-6.06%	-£0.90m	-£1.61
Computacenter	R	£4.70	£885.03m	21.8	0.35	701	-0.21%	67.86%	£874.13m	£366.13
Computer Software Group	SP	£0.43	£13.27m	Loss	3.70	362	30.77%	30.77%	£0.07m	£8.63
DCS Group	CS	£0.14	£3.38m	Loss	0.05	225	-1.46%	28.57%	-£0.06m	£0.75
Delcam	SP	£1.66	£10.00m	11.7	0.53	638	-0.30%	32.80%	-£0.10m	£2.46
Detica	CS	£6.15	£137.49m	25.5	3.51	1538	2.16%	71.79%	£111.38m	£57.49i
Diagonal	CS	£0.41	£36.24m	Loss	0.57	589	-14.74%	-20.59%	£22.44m	-£9.36i
Dicom Group	R	26.89	£143.29m	16.6	0.92	2111	-4.71%	70.00%	£114.19m	£58.99r
Dimension Data	R	£0.38	£503.21m	Loss	0.23	67	1.35%	29.31%	£6.71m	£114.02r
DRS Data & Research	SP	£0.63	£21.47m	14.8	1.38	573	-10.00%	110.00%	-£2.73m	£11.07r
Easyscreen	SP	£0.21	£13.50m	Loss	5.09	124	-11.39%	-16.00%	-£1.80m	£0.20r
idos	SP	£1.40	£195.90m	15.0	1.16	6997	-2.78%	11.11%	-£6.00m	£21.16
Electronic Data Processing	SP	£0.62	£15.20m	13.0	1.79	1883	-13.99%	57.69%	-£2.40m	£5.59r
Empire Interactive	SP	£0.12	£6.94m	35.3	0.28	200	4.35%	60.00%	£0.37m	£1.87
pic Group	CS	£0.96	£25.00m	13.1	2.86	914	1.05%	24.68%	£9.90m	£5.50r
Eurolink Managed Services	CS	£0.28	£2.91m	22.9	0.32	280	0.00%	-18.84%	£9.90m	-20.581
Marie Control of Contr	SP	£0.24	£6.69m	Loss	0.52	105	-10.19%	-38.61%		-£4.21r
inancial Objects	SP	£0.24 £0.61	£8.87m	Loss	0.52	2327	-9.02%	-11.68%	-£21.11m -£0.87m	-£4.211
Tomerics Group	SP	£0.81	£9.93m	Loss	1.51	179	-7.89%	141.38%	-£0.87m	£6.21r
ocus Solutions Group BB Group	SP	£0.33	£24.29m	Loss	2.16	197	28.69%	121.82%	£5.39m	£13.29r
Gladstone	SP	£0.13	£5.45m	8.1	0.31	313	4.17%	150.00%	£0.11m	£3.39r
Glotel	A	£0.13	£37.50m	9.9	0.49	514	-2.94%	85.05%	-£1.40m	£17.20r
	CS	£3.34	£164.26m	Loss	14.18	3586	-10.71%	444.49%	-£1.40m	£17.201
Gresham Computing	CS	£0.22	£6.29m	5.5	0.66	167	21.47%	152.94%	£1.10m	
larrier Group	A	£0.22	£81.54m	Loss	0.35	431	-5.63%	115.71%	£35.44m	£3.86r £61.98r
larvey Nash Group	1	£0.76	£2.40m	-	0.33	340	-2.00%	44.12%	-£0.05m	
lighams Systems Services	A			Loss	-	241		219.51%		£0.73r
lorizon Technology	CS	£0.66	£44.80m	4.7	0.22		1.55%		£0.70m	£32.80r
lost Europe	CS	£0.02	£1.48m	Loss	0.11	530	50.00%	7.14%	-£14.62m	-£14.32n
lot Group (was RexOnline)	CS	£0.18	£24.30m	Loss	8.58	217	-2.41%	30.36%	-£0.90m	£20.38r
S Solutions	CS	£0.09	£2.16m	Loss	0.29	324	-6.45%	51.30%	-£0.13m	£0.72r
M Computer Group	CS	£2.38	£49.40m	17.4	0.63	1319	-2.06%	30.14%	-£1.00m	£13.30r
Document Systems	SP	£0.11	£16.50m	Loss	5.47	14	-12.24%	-8.51%	-£2.30m	£0.00r
Technology	CS	£0.61	£83.72m	Loss	0.53	2420	-12.95%	0.83%	-£12.48m	£0.92
novation Group	SP	£0.28	£115.65m	Loss	1.16	120	32.53%	139.13%	£28.35m	£93.34r
telligent Environments	SP	20.09	£12.10m	50.0	4.53	93	4.17%	150.00%	£0.40m	£7.52
Q-Ludorum	SP	£0.02	£1.44m	Loss	0.37	24	-14.29%	-34.55%	-£0.22m	-£0.76r
SOFT Group	SP	£3.71	£458.30m	23.5	5.01	3370	9.04%	44.82%	£38.00m	£157.10r
INET	CS	£3.01	£220.53m	17.0	1.23	860	-1.47%	56.36%	-£3.37m	£79.83r
asmin	SP	£0.50	£2.37m	Loss	0.41	333	-33.33%	-67.53%	-£1.18m	-£4.87r
3 Business Technology	SP	£0.12	£6.12m	Loss	0.76	92	14.29%	41.18%	£0.77m	£1.81r
(ewill	SP	£0.59	.£44.95m	Loss	1.78	1156	2.63%	138.78%	£1.15m	£25.95n
ogicaCMG	CS	£2.56	£1,920.97m	Loss	1.05	3509	-6.65%	70.83%	-£137.03m	£796.10n

	Holwa	av/SYSTI	EMHOUSE	S/ITS S	Share Pr	ices an	d Capita	lisation		
THE PARTY OF THE P		Share		THE RESERVE AND ADDRESS OF THE PARTY AND ADDRE	PSR	S/ITS	Share price	Share price	Capitalisation	Capitalisation
	scs	Price	Capitalisation	Historic	Ratio	Index	move since	% move	move since	move (£m)
	Cat	31-Dec-03	31-Dec-03	P/E	Cap/Rev.	31-Dec-03	30-Nov-03	in 2003	30-Nov-03	in 2003
ondon Bridge Software	SP	£0.53	£90.55m	Loss	1.46	1325	9.28%	112.00%	£7.65m	£48.15m
orien	A	£0.86	£16.00m	Loss	0.14	860	-0.58%	22.86%	-£0.10m	£2.30m
Macro 4	SP	£1.59	£33.07m	Loss	1.02	639	29.92%	248.35%	£7.67m	£23.61m
Manpower SoftWare	SP	£0.24	£10.38m	Loss	2.92	242	7.80%	176.47%	£0.76m	£6.62m
Marlborough Stirling	SP	£0.44	£99.30m	Loss	0.82	314	-8.33%	23.94%	-£9.60m	£19.20n
MERANT	SP	£1.31	£137.92m	33.6	1.75	633	5.22%	55.03%	£6.92m	£49.12n
Microgen -	CS	£0.55	£47.20m	Loss	1.86	233	28.24%	172.50%	£10.40m	£35.50n
Minorplanet Systems	SP	£0.34	£27.70m	Loss	0.22	684	-62.36%	-72.76%	-£45.90m	-£62.30n
Misys	SP	£2.12	£11,814.46m	11.5	11.66	2634	-25.70%	20.31%	£10,224.46m	£10,800.66n
Mondas	SP	£0.38	£9.93m	Loss	2.68	507	24.59%	52.00%	£1.96m	£4.93n
Morse	R	£1.43	£185.15m	Loss	0.53	570	5.95%	11.76%	£10.45m	£19.35n
ASB International	A	20.90	£18.43m	Loss	0.22	471	9.82%	64.22%	£1.73m	£7.31r
Ayratech.net	cs	£0.03	£0.80m	Loss		23	-14.29%	0.00%	-£0.16m	-£0.07r
lcipher	SP	£1.52	£38.75m	Loss	4.36		-7.03%	149.18%	-£2.95m	-£38.45r
VetBenefit	CS	£0.39	£6.28m	31.6		193	18.46%	214.29%	£0.98m	£4.32r
Vetstore	CS	£0.39	£36.74m	Loss			7.64%	101.30%	£2.54m	£18.44n
Northgate Information Solutions	CS	£0.58	£165.84m	19.6	1		12.68%	122.12%	£18.64m	£91.47r
SB Retail Systems	SP	£0.17	£53.77m	Loss			9.68%	134.48%	£3.37m	£30.45r
neclickHR	SP	80.03	£4.76m	0.8	The second second		-23.26%	10.00%	-£1.44m	£0.58r
arity	A	£0.11		100	(4) (4) (4)					£6.17r
Patsystems	SP		£31.07m	Loss	100000000000000000000000000000000000000		-12.24%	-33.85%	-£4.33m £1.20m	
Pilat Media Global	SP	£0.18	£25.50m	Loss	Section (see		4.17%	45.83%		£9.90r
	SP	£0.33	£14.54m	Loss		the distance of the second section is	10.00%	100.00%	£1.34m	£7.29r
Planit Holdings		£0.29	£26.13m	41.9	1 00000		18.75%	7.55%	£4.13m	£4.13r
PSD Group	A CS	£2.95	£741.00m	Loss			4.42%	59.46%	£670.00m	£694.60r
QA (was Skillsgroup) Quantica		£0.04	£3.95m	Loss	e power and		-19.05%	-22.73%	-£1.06m	-£1.10n
Raft International	A SP	£0.49	£19.60m	Loss	9		14.12%	44.78%	£2.40m	£6.10n
	SP	£0.15	£9.84m	Loss			-9.09%	400.00%	-£0.96m	£7.87n
Retail Decisions	SP	£0.13 £0.01	£36.89m	Loss	1 2 2 3		10.87%	218.75%	£3.59m	£25.59n
Reversus	SP	TO THE PROPERTY OF THE PARTY OF	£0.70m	Loss			0.00%	-66.67%	-£0.02m	-£1.39n
RM Revealables Conve	SP	£1.33 £5.08	£118.82m	17.0	300000000		-8.93%	47.22%	-£11.68m	£36.52n
Royalblue Group	SP	10.000000000000000000000000000000000000	£167.64m	59.8	3 AVA 154 CM	2988	6.95%	116.17%	£16.64m	£96.12n
Sage Group	CS	£1.76	£2,247.59m	21.4	The state of the s	67596	-3.03%	32.14%	-£70.41m	£563.09n
SDL	****	£0.85	£45.77m	Loss			14.97%	181.67%	£5.97m	£29.57n
ServicePower	SP	£0.40	£22.40m	Loss	Substitution of the substi	395	19.70%	393.75%	£3.70m	£18.31n
Sirius Financial (was Policymaster)	SP	£0.75	£12.70m	11.5	1		-19.89%	-32.27%	-£3.10m	-£6.80m
Sopheon	SP	£0.16	£15.70m	Loss	1 DITT SOATA	230	-1.54%	23.08%	-£0.30m	£4.63n
Spring Group	A	£1.16	£178.95m	Loss	5	1283	0.43%	151.09%	£0.75m	£109.90m
Staffware	SP	£5.80	£84.12m	24.9		The second second second	-6.45%	144.21%	-£5.88m	£49.92n
StatPro Group	SP	£0.31	£10.20m	Loss	1 1000000	388	-20.51%	55.00%	-£2.60m	£3.67n
SurfControl (was JSB)	SP	£7.51	£230.10m	47.6			-8.03%	79.76%	-£20.10m	£104.20n
Synstar	CS	20.66	£106.40m	18.3			-9.66%	11.97%	£11.40m	£11.30n
Systems Union (was Freecom)	SP	£1.02	£106.00m	26.4		1	-4.67%	40.69%	-£5.80m	£31.20n
Tadpole Technology	CS	£0.13	£32.73m	Loss			4.17%	45.18%	£1.63m	£10.29n
Telecity	CS	£0.14	£28.90m	1				338.46%	-£2.50m	£22.38n
Tikit Group	2000000	£1.13	£13.70m	Loss				38.65%	-£0.10m	£4.13n
Forex Group	CS	£6.64	£365.73m					105.74%	£40.43m	£213.03n
Total Systems	SP	£0.58	£6.01m	E 39.570				35.29%		£1.59n
Touchstone Group	SP	£1.01	£10.50m	11.	0.74	962	-0.98%	1.00%	The state of the s	
Trace Group	SP	£0.65	£9.80m	Loss	0.62	516	-12.24%	38.71%		
Transware	CS	£0.01	£0.93m	Loss	0.07	13	-66.67%	-85.71%		
Triad Group	CS	£0.59	£8.94m	Los	0.32	2 437	7.27%	103.45%		
Tribal Group	CS	£3.31	£218.66m	15.	1 2.07	2006	-10.54%	38.49%	-£25.84m	
Ultima Networks	R	£0.02	£3.37m	75-36-500	1.66			100.00%		
Universe Group	SP	£0.26	£10.82m	12.5	2 360.82	1133	-29.17%	13.33%	-£4.48m	£2.80
Vega Group	CS	£1.75	£32.40m	29.3	0.9	1434	29.63%	194.12%	£8.20m	£21.50
VI group	SP	£0.13	£4.93m					-14.52%		
Warthog	SP	\$0.08	£3.80m		The same of	4 5000	4 24752	-55.71%		
Wealth Management Software	SP	£0.18	£7.55m		which was a first to the same of the same		20.00%	125.00%		£4.19
Workplace Systems	SP	£0.12	£21.20m		1 200		-4.47%	113.64%		
Xansa (was F.I. Group)	CS	£0.85	£287.86m		523225	The state of the s	-7.36%	54.55%		
XKO Group	SP	£0.85	£23.40m		37323	327202	-1.17%	131.51%	-£0.20m	£13.59r
Xpertise Group	CS	£0.01	£4.70m				0.00%	-66.67%	£0.00m	£2.00r

# SMALLER FIRMS LEAD S/ITS RANKINGS

The Ovum Holway S/ITS Share Index closed 2003 up a massive 72% on the year (although pretty much unchanged in the month of December) at 4676.

That means that it beat every other UK benchmark we use; as the FTSE100 was "only" up 13%, FTSE Small Cap. up 36%, FTSE AlM up 39%, FTSE IT SCS Index up 48% and the Techmark 100 up 56%. It even beat NASDAQ's 50% rise. As the Ovum Holway S/ITS Share Index is the only one which is unweighted, that's a clear sign that the smaller S/ITS stocks performed (or is the word recovered?) EVEN better than their larger cousins.

Indeed the top echelons of the rankings

for 2003 are crowded with smaller companies and headed by CMS Webview which has seen its share price rise from 2p to 12p in the year as it has signed multiple contracts for its ProphetX trading system. If you take only companies with market values of £100m+ (at end of year), then Gresham Computing's 444% rise tops the list.

Other bigger companies showing impressive rises in 2003 included **Spring** (up 151%), **Innovation** (up 139%), **Northgate** (up 122%) and **Royalblue** (up116%). **Sage** put on the most value – increasing its market cap. by £563m to £2.25b. They were followed by **Computacenter** (up £366m at £885m) and **Torex** (up £213m at £365m – and that's before their merger with iSoft kicks in).

S/ITS Index FTSE IT (SCS) Index techMARK 100 FTSE 100 FTSE AIM FTSE SMBICap							4676.37
							503.61
							1015.00
							4476.9
							835.4
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SATB Index		FTSE techMARK			FTSE IT	FTSE	
Index		100_				a AlM Index	Small Cap
+0	.36%	+3.09	% +	0.27%	-5.42	% +2.63%	+1.12%
+367	.64%	+118.00	%				
+408	25%	+89.54	%				
+560	.63%	+107.23	%				
+347	.56%	+79.57	%				
+193	45%	+57.28	%				+78.40%
+180.09%		+30.96	%				+32.45%
+211	93%	+46.04	%				+41.72%
+107.06%		+21.35	% +2	8.60%	-12.38%	+27.48%	
+74.	66%	+8.70	% +1	0.97%		-14.42%	+13.37%
+54.	08%	-12.82	% +	6.39%	-49.64	6 -15.79%	+7.00%
+18.	64%	-23.90	% -3	0.29%	-65.179	6 +4.22%	+19.52%
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