System House

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Exploding the outsourcing myths

The UK computing services industry is in the midst of one its most impressive growth periods ever. Previous periods of high growth have been fuelled by increased user spend on the introduction of new systems. But the current period of high growth is quite different. Indeed, total IT spend is static with hardware spend in decline. The reason for the growth, of course, is the move to outsourcing.

EDS wins another £1 billion of revenue

This month EDS was awarded a £500m/10 year deal to manage Lucas' IT activities. In addition they acquired Lucas **Engineering and Systems** and Lucas Management Systems, which will add a further £500m revenues over 10 years. (See p6) EDS has now been awarded four out of the top five largest outsourcing deals, by annual revenue. to be undertaken in the UK. The others include:

 Inland Revenue - £1 billion+ over 10 years

• Xerox - \$3 billion/10 yrs. having "a significant effect on EDS UK as Rank Xerox Europe HQ is in UK".

DVOIT - £125m/5 years.
 With Lucas, EDS is currently on run rate UK

revenues in excess of £500m - double that of 1993.

Scotching some myths ...

"Outsourcing is predominately a public sector activity" Clearly not true. Of the top ten outsourcing deals awarded in the last two years, only 3 came from the public sector. Over 80%, both by volume and value, of the 100+outsourcing deals valued >£1m p.a. awarded in the last two years, were from the private sector.

"No-one can make any profits from outsourcing"

The best performing companies in the latest round of results have been those engaged in outsourcing. From the large companies - like Sema (profits up 29% - outsourcing revenues up 75% - see p10) and ICL (where its CFM outsourcing operation grew revenues by 28% in 1994) - to companies like Capita which announced an 87% increase in profits from outsourcing, ITNet (PBT up 22% - p8) and FI Group (the AM market leader) which

announced doubled profits last month - to smaller operators like Spargo (see p2). Overall FM margins (c7.5%) are both better than the average and improving. "US companies dominate the UK outsourcing scene" We have some sympathy with this feeling and it is true that nine out of the top ten FM deals ever awarded in the UK were to US companies with EDS and CSC predominating. However, over 80% of all deals are valued

at less than £5m p.a. Here non US companies pick up the majority of deals with Sema, Hoskyns, CFM (ICL), Capita, FI Group, PCL, Integris (Bull), ITNet, Data Sciences etc. all picking up a significant number of deals.

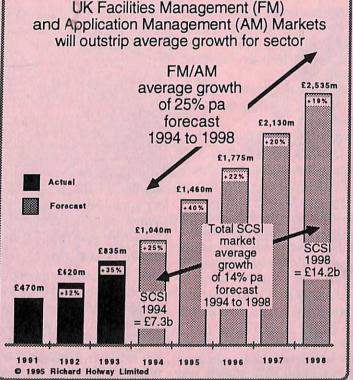
"Outsourcing is a fad which has had its day"

A few years back, several research companies predicted declines in FM billings in 1995. But our only concern is that the 46% increase in FM billings that we forecast for 1995 will prove too low. Of course, growth rates in the large datacentre-type FM deals are slowing. But these are being replaced by the outsourcing of deals are sufficient of the large of the course with the cour

being replaced by the outsourcing of desktop services, network management and application management. Past outsourcing markets - like transport, fleet management, property services, catering etc. - have not witnessed a reversal. There seems every evidence that the move to outsource non-core IT activities will continue to accelerate for the rest of the decade with few companies deciding to move IT back in-house.

And finally.... "Software products companies have the most powerful influence on corporate IT"

We used to think hardware vendors, like IBM, had the power. Now most seem to quote Microsoft or Oracle. But it's not likely to remain the case. There are now more corporate computers, PCs, software and IT personnel under the control of computing services companies than users. The power of such companies as EDS and CSC by the year 2000 will be considerable. Hardware vendors, software suppliers - and users - should take note.



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What a difference a couple of years can make

Philip Swinstead is now firmly on his way to leading one of the UK's top SCSI companies again. It has taken him less than two years to build a group which now figures within the Top Ten of UK-owned companies.

The events to date

Mar. 93 - Comac, a sleepy little IT staff agency, announces revenues of £11.1m and PBT of £447K for 1992. Share price = 18p.

June 93 - Swinstead buys 19.4% stake for £720K.

Oct. 93 - Comac buys CSS Trident for £18.5m which had revenues of £53m and PBT of £2m in year to 31st Mar. 93. 4-for-1 rights at 85p announced; raising £21.8m.

Nov. 93 - Paul Davies, ex of Easams and SD-Scicon, appointed Group MD.

Mar 94 - Comac announces results for year to 31st Dec. 93 and shares rise to 123p.



July 94 - Comac changes name to Parity and buys LBMS UK consulting division

for £1.75m cash. (Rev. £3.8m, Op. profit £400K)

Aug. 94 - Parity acquires IT training operation Class Ltd. for £500K (Rev. £732K, PBT £90K)

Oct. 94 - Parity acquires ACT Business Systems and BIS Training from ACT for an initial £6.3m plus £2m in 96. Parity also announced a 1-for-7 rights issue at 125p, raising £5.7m, and the appointment of Keith Jennings from Easams as head of Parity Solutions

Dec. 94 - Jennings acts fast and axes the top layer of management then 70 staff from ACT Business Systems Results for year to 31st Dec. 94

Parity announced revenues up from £19.8m to £88.8m, PBT of £4.2m (loss £228K) and a very impressive 93% boost in EPS (prior to exceptional charges). These were above expectations.

CSS Trident (£80m revenues), the IT staff agency, had boosted revenues by 40% and profits by 80%. Most of this growth was organic, which rather puts to rest the scepticism expressed by some of our readers about our reports of the buoyancy of the UK IT contract staff market. Parity believes many users now consider using IT contractors as "the accepted way of life". They now have 1500 contractors at 400 companies looked after by just 130 permanent staff.

Parity is to put all its other activities under the Parity Solutions banner. Jennings was quick to come to grips with the cost base acquired and the operation "is now behaving like a real software house". Current run rate is around £125m - with £90m from CSS Trident and £35m from Parity Solutions. Don't rule out further acquisitions. You could have bought Comac shares two years ago at 18p. Parity closed Mar. 95 on 112p.

LBMS returns to the black

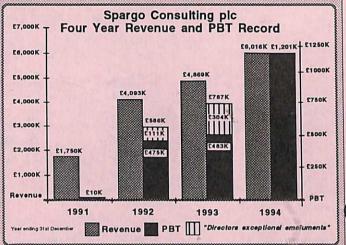
Back in Dec. 94, LBMS Chairman Rainer Burchett was confident that the measures taken after the £3.3m first half loss would return the company to profits. So it came to pass. LBMS, issuing quarterly figures as an American company, reported Q3 revenues up 25% at £5.9m and PBT of £317K (loss £1.14m). The US - revenues up 36% - showed the strongest growth.

Burchett had "nothing to add" about the £16m Performing Rights Society litigation. LBMS shares have performed well since the 70p rights in July 94 closing Mar 95 up 37% on 118p.

Spargo profits from AM

Spargo Consulting was a new issue in June 94 at 95p. Most of their revenues come from application management (AM) on long term contracts with such blue chips as Bank of America, BUPA, Conoco and Elf.

In their first year to 31st Dec. 94, Spargo has increased revenues by 24% to £6m, PBT increased by 151% to £1.21m and EPS advanced 47% (before exceptionals). Based on the current share price of 82p (14% down on the placing price) that equates to a modest 13 P/E.



The 20% profit margin (due to "tight control over costs") shows what can be done in the market and compares with a margin of just 5.3% at AM market leader FI Group. 25 new contracts were won in the year and staff increased by 30% to 131.

Footnote: In 1992 and 93, Chairman Bob Morton and MD Tony Spargo cost the company £291K and £484K respectively. On flotation they reduced this to £180K and adjusted the accounts in previous years. If they hadn't done that the float price would have equated to a P/E of 37 rather than the still high P/E of 22 actually achieved. Why?...Spargo and Morton were the only beneficiaries of the £3m raised by the float.

Good news month for Misys...and Syntax?

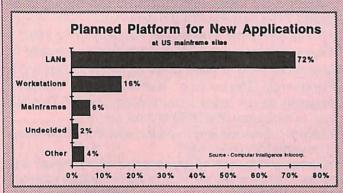
First, ING's rescue of Barings unfroze Misys' £10.3m deposit. Then, as 91.4% of ACT shareholders voted for the Misys bid, it was declared unconditional on 29th Mar. In answer to many readers' requests, just 2.07% of valid proxies at the Misys EGM were against the bid. But given the similarity between the ACT and Misys shareholder registers, this was not that surprising. Although Misys share price recovered to 355p this month - it is still 13% lower than the day before the bid.

Also, as we had predicted, Syntax has acquired ACT Managed Services (the old Perthcrest FM operation, bought by BIS for £3.2m in 1990, and the NMW disaster recovery operations - the sale did not include the NMW stock broker bureau operations) for £2.1m "after settlement of debt". Apparently ACT Managed Services lost £2.9m to 31st Mar 94. But Roger Foster had told us in Nov. 94 that the operation was "breakeven" in the first half on annualised revenues of £8m.

Syntax Processing Ltd is the UK arm of Olivetti's internal IT, outsourcing and managed services business in Europe which claims European revenues of "over £80m with over 700 employees". Syntax had UK revenues of £7.7m last year. A spokesman claimed the ACT purchase would boost UK revenues to over £20m in 1995.

Micro Focus hit by accelerating moves away from mainframe development

We spent the first three years since we launched *System House* in 1989 writing eulogies about **Micro Focus** and the last three years warning of impending doom. The flight from mainframe development was much faster than expected, with research showing just 6% of US mainframe sites planning new mainframe developments but over 88% planning new LAN or workstation projects.



Micro Focus were quite tardy accepting this and put out some rather DEC "snake oil"-type announcements concerning the impregnable mainframe.

This culminated in several profits warnings and the share price plummeting from £30 to just £6.88 - wiping over £300m off the value of the company. The interims announced last Aug. shocked investors and analysts alike but Chairman Paul O'Grady reminded us that his management team "is a seasoned group of people who have been through periods of transition before". We reminded you, at the time that the last time Micro Focus went through a "transition" it slipped to a £2.76m loss. Other analysts merely reduced their full year profit expectation from £25.7m to £13m.

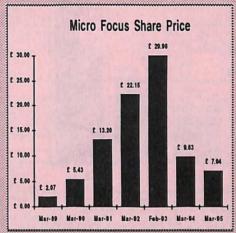
The results announced this month for the year to 31st

Jan. 95 show PBT down 60% at £8.7m on revenues up 7% at £89.9m. EPS dived by 69%. These figures included a full write-off of the cost of acquisitions in the year (£4.2m). But even so operating profits declined from £20m to £11.1m. In addition we must point out again that Micro Focus is one of those declining number of companies which still capitalises R&D. Intangible assets now stand at £19.7m. In the past amortisation has roughly kept pace with newly capitalised assets. But worryingly this year they exceeded the amortisation by £2.5m - in other words around 30% of the already reduced profit. Also, for the first time, cash balances reduced by £1.7m to a still quite tasty £55.8m. It is an interesting point that Micro Focus' net assets of £73m (mostly cash) compares with a current capitalisation of just £101m.

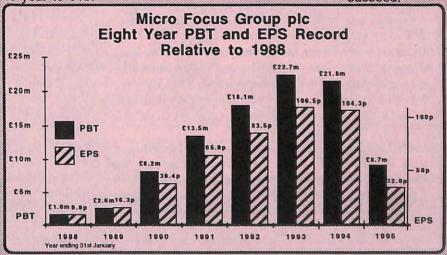
But Micro Focus is attacking the problem. Direct revenues from the new UNIX products grew by over 35%, and with OEM sales, now account for 20% of the total. We have long advocated that Micro Focus should develop its service offerings by helping its clients use its products. "During 1994, consulting services grew three-fold". Micro Focus wants to "put services on an equal footing to products". In addition, "revenues from maintenance now accounts for 30% (1993 25%) of our net revenue from our direct business".

Micro Focus will be focusing on three market segments in 1995:

- off-loading development from mainframes to PCs
- re-hosting existing applications onto distributed networks
- Enterprise Client-Server applications.



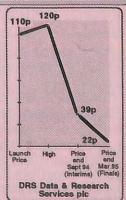
The strategy looks good. The only problem is that it should have been implemented several years earlier. Now Micro Focus can look forward to a tough two years aettina its new act together. We hope they succeed



DRS "opportunities largely lost"

Results at **Data Research Services (DRS)** for the year to 31st Dec. 94, as the warning last Nov. had foretold, showed a breakeven for the second half - i.e. PBT down 23% at £1.49m for the year on revenues down 21% at £8.8m. EPS fell from 4.02p to 3p. Cash, as a result of the float, stood at £9m. The "sudden and unforeseen" downturn in schools business was blamed. The problem for DRS is that the relaxation in the National Curriculum requirements, and the ending of funding for their Optical Mark Reader systems, mean that the "potentially very attractive, but time limited, profit opportunity for DRS has largely been lost". Indeed, the directors anticipate "tight trading conditions" in the short term with "retrenchment and investment" required for future growth. We await the results from the other schools IT supplier - RM plc - with interest.

DRS was launched at 110p in Apr. 94 but crashed to end Mar 94 on just 22p. DRS is now one of the rare breed of companies with net assets higher than its £7.9m capitalisation - most in cash too!





EASY ACCESS TO THE HARD FACTS

We are going to review MAID plc (Market Analysis and Information

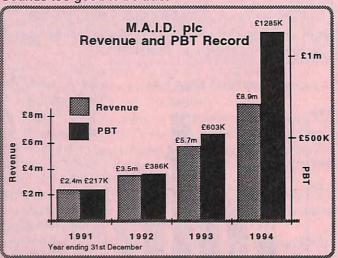
Database) in two completely different ways:

MAIDen results show major advance

MAID was successfully floated in Mar. 94 at 110p valuing the group at £89.1m inferring an impressive 200 P/E. Brokers Hoare Govett forecast PBT of £1m for 1994. In the event PBT more than doubled to £1.29m on revenues up 55% at £8.9m. EPS rose an impressive 65% and cash balance rose from nothing to £8.9m.

MAID is in the fast growing market of distributing on-line information from a variety of suppliers. Chairman Michael Manders said "all targets and aspirations referred to in the listing particulars were achieved".

Sounds too good to be true!



MAID - another new issue built on sand

MAID's new issue in Mar. 94 was beset with problems. It had hoped to float at 150p, but adverse comment reduced the issue price to 110p. Further more, the shares crashed to 60p just two months later.

MAID is another of those companies which capitalise R&D. In the year to 31st Dec. 94 a further net £2.2m was added to intangible assets. If MAID had treated R&D like most of the other UK software products companies it would have reported a £900K loss for the year compared to a profit of £437K on a similar basis in 1993.

Conclusion Which of these views you take is clearly up to you. But give MAID its due, it is in there playing in one of the most exciting, high growth markets around. Its launch of Profound and its strategic alliance with Adobe have been well received - particularly in the US.

Dan Wagner, CEO of MAID, is threatening to move his listing from London to NASDAQ "unless things change in attitude and understanding". But is the current "confidence" of the Chairman shared by other MAID directors? In mid-March five MAID directors sold 3.5m shares (4.2%) at 75p - half the 150p they argued the company was worth just a year ago prior to the float - to Capital Research.

Enterprise holds gun to the heads of its shareholders Either Enterprise Computer shareholders accept a 10-to-1 dilution or the company will go into receivership. Enterprise also placed 1.4m shares at the new 100p par price, with GFM taking 1.1m. Enterprise shares, suspended at 3p, fell to end March on 0.75p, when trading resumed. Enterprise warned that "results for the second half had been extremely disappointing".

Microvitec - at last a "Strong Buy"?

Our prediction that **Microvitec** was "coming right at last" a year ago, seems to have been spot on. Results for the year to 31st Dec. 94 show revenues up 26% at £44.1m, PBT up 59% at £2.56m and EPS up 43%.

During 1994, Microvitec spent £4.5m acquiring:

- · Cognito Software (legal software)
- Project Assyst (retail software)
- Justfree (t/a Layer One) (specialist networking) for an initial £775K plus max. £1.2m deferred.
- Perex (computer touchscreen supplier) for £2.43m. These will generate revenues of £12m in a full year.

Microvitec reports each of its divisions - Displays & Peripherals, Networking, Multimedia and Software Applications - as being "extremely successful". They are now to move from the USM to a full listing.

Chairman James Bailey looks forward to the future with "considerable confidence".

Comment Readers may remember our skirmish with analyst James Warhurst, then of Henry Cooke Lumsden, when we dared to comment on his "Strong Buy" issued on 31st Mar. 92 when Microvitec shares were 32p. Three years later, Microvitec closed Mar. 95 on....33p. Perhaps Warhurst ought to reissue the recommendation now from his new employers Albert E Sharp.

ICL retains Number One slot

We had expected that EDS would overtake ICL as the prime supplier of SCSI services to the UK market, but their outsourcing contract with Inland Revenue only really cut in at the end of the year. So with UK SCSI revenues of £455m, ICL has retained its #1 position- although EDS (£310m) is closing and is likely to wrestle the prize from ICL in 1995. We will bring you more details of all the UK SCSI majors in our major feature **next month**.

Overall. ICL reported PBT up 21% at £28.4m and revenues up just 1.2% at £2.7b in 1994. Peter Bonfield said 1995 will "be a much better year for the financial"



fortunes of ICL". He also reconfirmed ICL's intention to float but most observers expect that long-awaited event is still a couple of years off.

ICL is now structured into three main business areas:

- Technology. The hardware oriented activity.
- Industry Systems. Here ICL is #3 in the retail sector. Their financial services activities have won ten new major customers in 1994. ICL Enterprises claims to be the "leading systems integrator in public administration".
- Services. I.e. the new ICL Sorbus (see last month) and the highly successful outsourcing operator CFM.

ICL has suffered - like all other hardware vendors - from a decline in operating software revenues. A rise in "own hardware" support revenues was due to a multi-million injection of revenues from the CHOTS project.

ICL's clear winner - yet again - was conventional SCSI revenues. Within that systems integration and facilities management were the star performers.

| Quo | oted Com | | Results S | ervice | Note: | 056000000000000000000000000000000000000 | announced this m | 100000000000000000000000000000000000000 | |
|------------|--|-------------------------------------|--|---|---------|--|--|--|----------------------------------|
| | | ACT Group | plc | | | Gre | sham Comp | uting plc | |
| REV | Interim - Sep 93} £ 107,595,000} | £ 250,630,000 | Interim - Sep 94] £ 106,337,000] | Comparision -1.2% | REV | Final - Oct 93 £ 5,823,000 | | Final - Oct 94 £ 6,507,000 | Comparision +11.7% |
| PBT | £ 11,531,000 | £ 28,469,000 | £ 1,006,000 | -91.3% | PBT | £ 551,000 | | £ 708,000 | +28.5% |
| EPS{ | 4.41p} | 12.15p | 4.05p | -8.2% | EPS | 1.04p | INCTEM | 1.32p | +26.9% |
| | Final - Dec 93 | Admiral | Final - Dec 94 | Comparision | | Final - Dec 93 | INSTEM | pic Final - Dec 941 | Compansion |
| HEV | £ 36,640,000 | | £ 49,473,000 | +35.0% | | £ 19,294,000 | | £ 16,812,000 | -12.9% |
| PBT | £ 4,608,000 27,60p | | £ 7,719,000 45.20p | +67.5% +63.8% | PBT | £ 1,021,000 14.80p | | £ 1,153,000 16,80p | +12.9% +13.5% |
| LIO | 27.0003 | Azlan Grou | A STATE OF THE PARTY OF THE PAR | 400.070 | Litoron | | JBA Holding | Name and Address of the Owner, where the Owner, which is the Owner, which is the Owner, where the Owner, which is the Owner | 7,000,000 |
| | Interim - Sep 94} | Final - Mar 94 | Interim - Sep 94} | Comparision | | Interim - Jun 93 | Final - Dec 93 | Interim - Jun 94 | Comparision |
| PBT | £ 28,530,000 £ 1,882,000 | £ 61,506,000 £ 3,871,000 | £ 37,735,000 £ 1,079,000 | +32.3% | PBT | £ 29,908,000 -£ 1,074,000 | | | +28.7% Loss to profit |
| EPS | 6.30p | 12.40p | 3.70p | -41.3% | | -2.87p | | 0.19p | |
| | | Capita Grou | p plc | | | Kalama | zoo Comput | er Group plo | |
| REV | Final - Dec 931 £ 50,168,0001 | | Final - Dec 94 £ 73,800,000 | Comparision +47.1% | REV | Interim - Sep 93 £ 29,562,000 | | | Comparision -4.4% |
| PBT | £ 5,463,000 | | £ 7,903,000 | +44.7% | PBT | £ 2,533,000 | | £ 3,003,000 | +18.6% |
| EPS | 7.90p | RYPORT ESTA | 10.50p | +32.9% | EPS | 4.20p | 10.20p | 4.98p | +18.6% |
| | Interim - Sep 931 | Cedardata Final - Mar 94 | plc Interim - Sep 94 | Comparision | | Interim - Sep 93 | Kewill System Final - Mar 94 | | Comparision |
| REV | £ 2,608,000 | £ 6,120,000 | £ 3,726,000 | +42.9% | REV | £ 15,999,000 | | | +2.5% |
| PBT | £ 998,000 | | £ 1,337,000 | +34.0% | | £ 1,757,000 | | | +23.3% |
| EPS} | 2.30p{ | 6.30p | 2.80pl | +21.7% | EPS | 10.15p | 23.00p | | +19.8% |
| | Final - Jul 93 | Centredore | Final - Jul 94 | Comparision | | Final - Dec 93 | | Final - Dec 94 | Comparision |
| REV | £ 67,985,000 | | £ 91,314,000 | +34.3% | | £ 24,916,000 | | £ 24,806,000 | -0.4% |
| PBT | £ 2,715,000 5.63p | | £ 4,033,000 7.30p | +48.5% +29.7% | | £ 1,143,000 7,00p | | -£ 9,117,000 -96,50p | Profit to loss Profit to loss |
| LIO | | inical Compi | | 123.770 | - | NAME AND ADDRESS OF THE OWNER, WHEN PERSONS AND ADDRESS O | urchett Man | agement Sys | |
| | Interim - Jun 93 | Final - Dec 93 | Interim - Jun 94 | Comparision | | Interim - Oct 93 | Final - Apr 94 | Interim - Oct 94 | Comparision |
| REV PBT | £ 1,180,000 £ 446,000 | £ 2,635,853 £ 1,129,000 | | -37.7% Profit to loss | REV | £ 13,114,000 £ 201,000 | | | -15.9% Profit to loss |
| EPS | 3.70p | | | | | 1.00p | | | |
| | | Coda Grou | | | | | Logica p | olc | |
| REV | Final - Oct 93 £ 23,450,000 | | Final - Oct 94 £ 23,388,000 | Comparision3% | HEV | Interim - Dec 93 £ 106,522,000 | | | Comparision +14.5% |
| PBT | £ 3,752,000 | | -£ 7,992,000 | Profit to loss | PBT | £ 3,211,000 | £ 13,543,000 | £ 7,220,000 | +124.9% |
| EPS | 10.60p | | -27.70p | Profit to loss | EPS | 3,30p | | 7,80p | +136.4% |
| | Interim - Dec 93 | Compel Gro | up pic Interim - Dec 94 | Comparision | | Final - Sep 93 | Lynx Holdin | gs plc Final - Sep 94 | Comparision |
| REV | £ 24,305,000 | £ 54,542,000 | £ 28,272,000 | +16.3% | | £ 10,807,000 | | £ 21,523,000 | +99.2% |
| PBT | | | | | | £ 619,000 4.27p | | £ 2,009,000 4.50p | +224.6% +5.4% |
| EPS | The second secon | 10.35p | THE RESERVE OF THE PARTY OF THE | +10.8% plc | EPS | 4.270 | | plc 4.50pg | +5.47a |
| | Interim - Jun 93 | Final - Dec 93 | Interim - Jun 94 | Comparision | | Final - Dec 93 | | Final - Dec 94 | Comparision |
| PBT | £ 1,638,000 £ 77,000 | | | | | £ 5,723,000 £ 603,176 | | £ 8,887,000 £ 1,285,000 | +55,3% +113.0% |
| EPS | 1.50p | | | Profit to loss | | 0.69p | | 1,14p | +65.2% |
| | | puter People | | | | McDonne | | | olc |
| REV | Final - Dec 93 £ 68,748,000 | | Final - Dec 94 £ 97,685,000 | Comparision +42.1% | | PF Final - Dec 93 £ 148,480,000 | | Final - Dec 94 £ 148,911,000 | Comparision +0.3% |
| PBT | £ 1,102,000 | | -£ 391,000 | Profit to loss | PBT | £ 21,248,000 | | £ 7,157,000 | -66.3% |
| EPS | 4.37p | Manager and Printers and Publishers | -7.76p | Profit to loss | EPS | MR-Dat | A STATE OF THE PARTY OF THE PAR | 4.83p | -65.2% |
| | Cray Interim - Oct 93 | Final - Apr 94 | Holdings plc Interim - Oct 94 | Comparision | | Interim -Dec 93 | The second state of the se | nt Group plo Interim - Dec 94 | |
| REV | £ 114,308,000 | £ 271,718,000 | £ 135,044,000 | +18.1% | HEV | £ 19,602,000 | £ 40,521,000 | £ 21,305,000 | +8.7% |
| PBT | | | | | | £ 2,660,000 3.20p | | | +17.9% +25.0% |
| Ei O | 2.400 | CRT Grou | | 121.130 | 210 | 0.200 | Macro 4 | | 720.070 |
| | Interim - Oct 93 | Final - Apr 94 | Interim - Oct 94 | | | Interim - Dec 93 | Final - Jun 94 | Interim - Dec 94 | Comparision |
| PBT | £ 22,427,000 £ 472,000 | | | | | £ 12,104,000 £ 5,400,000 | | | +1.5% +5.3% |
| EPS | 0.56p | -0.13p | 1.42p | | | 16.00p | | | +4.4% |
| | Interim - Dec 93 | DCS Group Final - Jun 94 | | Comparision | | | Micro Focu | s plc Final - Jan 95 | |
| REV | £ 2,604,000 | | | +53.9% | | Final - Jan 94 £ 83,842,000 | | £ 89,885,000 | Comparision +7.2% |
| PBT | | £ 426,144 | £ 105,000 | +156.1% | | £ 21,761,000 | | £ 8,723,000 | -59.9% |
| EPS | 0.56p | Division Gro | | +57.1% | EPS | 104.30p | | ings plc | -69,3% |
| | Final - Oct 93 | Division die | Final - Oct 94 | Comparision | | Final - Oct 93 | icrogen Hold | Final - Oct 94 | Comparision |
| HEV PBT | £ 2,078,000 -£ 503,000 | | £ 5,270,000 | | | £ 53,351,000 | | £ 58,774,000 | +10.2% |
| EPS | | | -£ 1,440,000 -4.30p | | | £ 6,700,000 10.50p | | £ 6,173,000 10.00p | -4.8% |
| | DRS Dat | a & Research | ch Services | plc | | | Microvitec | plc | |
| 79777 | Final - Dec 93 | | Final - Dec 94 | | | Final - Dec 93 | | Final - Dec 94 | Comparision |
| PBT | £ 11,133,000 £ 1,950,000 | | £ 8,798,000 £ 1,487,000 | | | £ 35,170,000 £ 1,611,000 | | £ 44,146,000 £ 2,560,000 | +25.5% +58.9% |
| EPS | 4.02p | | 3.00p | -25.4% | | | | 3.00p | +42,9% |
| | | onic Data P | rocessing pl | C | | | Misys p | le | |
| REV | Final - Sep 93 £ 14,341,000 | | Final - Sep 94 £ 14,013,000 | Comparision -2.3% | | Interim - Nov 93 £ 42,086,000 | Final - May 94 £ 93,358,000 | Interim - Nov 94 £ 63,922,000 | Comparision +51.9% |
| PBT | £ 4,672,000 | | £ 4,123,000 | -11.8% | PBT | £ 8,012,000 | £ 18,612,000 | £ 11,245,000 | +40.4% |
| EPS | Enterpri | | r Holdings p | | EPS | 14.00p | MMT Comput | ing ple | +15.7% |
| | Interim - Sep 93 | Final - Mar 94 | Interim - Sep 94 | Comparision | | Final - Aug 93 | | Final - Aug 94 | Comparision |
| PBT | £ 9,900,000 £ 25,000 | £ 16,399,000 | £ 2,930,000 | -70.4% | | £ 7,057,716 | | £ 10,861,498 | +53.9% |
| EPS | £ 25,000 n/a | | | | | £ 1,725,549 9.00p | | £ 2,505,106 13.10p | +45.2% +45.6% |
| | | | | THE RESERVE AND ADDRESS OF THE PARTY OF THE | | | | | |

| Final - Jul 93 | ********** | | emand Infor | Results Se | | | | announced this me | | |
|--|---------------------------------------|---|--|--|----------------|------------------|--|--|--|--|
| EV E18,888,000 | | | | | Comparision | | | | Final - Sep 941 | Comparision |
| EPS -3.90p | | | | | -23.7% | | | *************************************** | £ 33,984,000 | +44.1% |
| Oxford Molecular pic Interim Jun 93 Final - Dae 94 Final - Dae 94 Final - Dae 94 Final - Dae 95 Final - Dae | | | | | Loss both | PBT | | | £ 4,228,000 | +27.1% |
| Interim - Jun 93 | SI | THE RESERVE TO SHARE THE PARTY OF THE PARTY | | The second liverage and the se | Loss both | EPS } | 6.30p} | | 7.30p{ | +15.9% |
| REV E 591,000 | | (0) | Gord Molecu | lar pic | | | | Sema Grou | D PIC | |
| PRI | -V- | | | | | DEV | | | Final - Dec 94 £ 596,111,000 | Comparision +18.7% |
| First | | | | | | | | | £ 32,034,000 | +28.9% |
| Final - Nov 93 | | | -8.90p | -3.50p | | | | | 20.98p | +26.2% |
| Final - Nov 93 | | | P&Pp | lc | | | Sherwoo | d Computer | Services pl | С |
| PBT \$4,107,000 | | | | Final - Nov 94 | | | | | Final - Dec 94 | |
| Parity Parity Pic Final - Dec 93 Final - Dec 94 Comparisor Final - Dec 95 Final - Dec 95 Final - Dec 96 Final - Dec 96 Final - Dec 97 Final - Dec 97 Final - Dec 98 Final - Final - Dec 98 Final - Dec 98 Final - Dec 98 Final - Dec 98 Final - Final - Final - Dec 98 Final - Final - Dec 98 Final - Final - Final - Dec 98 Final - Final | | | | | | | | | £ 25,069,000 | +6.4% |
| Parity pic Final - Dec 94 Comparison Final - Dec 93 Final - Dec 94 Comparison Final - Dec 94 Final - Dec 93 Final - Dec 94 Final - Dec 95 Final - Final - Dec 95 Fin | | | | | | | | | £ 79,000 | |
| Final - Dec 93 | SI | 4.10p{ | | | +97.6% | EPS } | | | +10.73pl | Loss Bot |
| Final | | | Parity p | | | | | argo Consu | iting pic | |
| PBT -£ 228,000 | · · · · · · · · · · · · · · · · · · · | | | | | DEV | | | Final - Dec 94 £ 6,016,000 | Comparision +23.6% |
| Pegasus Group pic Pega | | | | | | | | | £ 1,211,000 | +150.7% |
| Final - Dec 93 | | | | | | | | | 6.29p | +143.89 |
| Final - Dec 93 | | P | egasus Gro | The second second second second | | | | d Platforms | | |
| PBT | | Final - Dec 93 | | Final - Dec 94 | | | Final - Sep 93 | | Final - Sep 94 | Comparision |
| Persona Pers | | | | | | | | | £ 1,305,476 | -58.7% |
| Persona Pinal - Dec 93 | | | | | | | | | -£ 143,280 -1.10p | |
| Final - Dec 93 | 3) | /2.00p} | Derseas | The second secon | -82.8% | EPS { | | | The second secon | Loss Dott |
| First | | Einel Dec 021 | Persona | PIC Dec 043 | Composition | | E 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | ouperscape | VH PIC | Comparision |
| PBT | | | | | | | | | | +22.6% |
| Phonelink plc | | | | | | | | | | Lass both |
| Interim - Sep 93 | PS! | | | 11.42p | +11.3% | | | | | Loss both |
| Interim - Sep 93 | | | Phonelink | plc | | | | Total System | ns plc | |
| PBT | | | Final - Mar 94 | Interim - Sep 94 | | | Interim - Sep 93 | Final - Mar 94 | Interim - Sep 94 | |
| Proteus Interim Sep 93 | | | | | | | | | | +1.6% |
| Proteus International pic Trace Computers pic | | | | | | | | | | |
| Interim Sep 93 | 251 | STATE OF THE OWNER, WHEN PERSON AND PARTY AND PARTY AND PARTY. | The second secon | AND DESCRIPTION OF THE PARTY OF | Loss Doth | EPS 3 | A STATE OF THE PARTY OF THE PAR | THE RESERVE OF THE PARTY OF THE | THE RESERVE THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER. | -46.6% |
| REV Nil Nil Nil Nil Riz REV £9,200,000 £18,828,930 £9.5 REV £16,000 £40,900 £2 £2 £2 £2 £2 £2 £2 | | | | | | | | race Compu | ers pic | Comparision |
| PBT | FV - | | | | | REV | | | £ 9,500,000 | +3.3% |
| Part | | -£ 2,733,000 | | | Loss both | PBT | | | | |
| Final - Dec 93 | PS | -10.03p} | -24.23p | -11.94p | Loss both | EPS | 1.20p | The second secon | | +0.8% |
| REV | | | tware Produ | | plc | | | Unipalm | plc | |
| PBT | | | | | Comparision | | | | | |
| Radius plc | | | | | | | | | | |
| Radius plc | | | | | | | | | | |
| Final - Dec 93 | U g. | 0.700; | Padine I | | 7310.478 | L1 0 7 | 0,50p | the same of the sa | | -0.07 |
| REV | | Final - Dec 938 | nauius | | Comparision | | Interim - Oct 93 | Final - Apr 94 | Interim - Oct 94 | Comparision |
| Real Time Control plc | EV | | | | | REV | | | | |
| Real Time Control plc | | | | | | | | | | |
| Interim - Sep 93 | PS | | | The same of the sa | Loss to profit | EPS | | | Name and Address of the Owner, where the Party of the Owner, where the Owner, which is the Owner, w | +34.5% |
| REV £ 3,579,000 £ 8,534,000 £ 8,491,000 £ 1,050,000 £ 1,050,000 £ 1,050,000 £ 1,387,000 £ 1,387,000 £ 1,050,000 £ 1,417,6% REV £ 365,000 £ 1,70p RM plc PBT £ 365,000 £ 1,70p PBT £ 1,70p PBT £ 2,525,000 £ 3,769,000 £ 3,769,000 £ 49,3% FINAL - REV £ 1,26,000 £ 3,409,000 | ****** | | | | | | | | | |
| PBT | EV/ | | | | | БСТ | | | Final - Dec 94 £ 9,126,000 | Comparision +69.0% |
| EPS 4.10p 13.30p 12.00p +192.7% EPS -1.70p | | | | | | | | | £ 1,397,000 | |
| RM plc Vistec Group plc | | | | | | | | | -5.30p | Loss bot |
| Final - Sep 93 | | | | | | | | And a second sec | | A STATE OF THE PARTY OF |
| REV £ 66,212,000 £ 65,493,000 £ 49,3% REV £ 17,630,000 £ 45,018,000 £ 25,3 | | Final - Sep 93 | | | Comparision | | Interim - Oct 93 | Final - Apr 94 | | Comparisio |
| PBT £ 2,525,000 | | £ 66,212,000 | | | -1.1% | | £ 17,630,000 | £ 45,018,000 | £ 25,374,000 | +43.9% |
| Rolfe & Nolan plc Wakebourne plc | | £ 2,525,000 | | | | PBT | £ 1,126,000 | £ 3,409,000 | | No. of the Control of |
| Interim - Aug 93 | PS | 12.40p} | A STATE OF THE PERSON NAMED IN | The second secon | +14.5% | EPS | 0.62p | Annual State of State | | -33.99 |
| REV | ******* | | | | , | | | | | ygy |
| PBT £ 609,000 £ 1,573,000 £ 742,000 +21.8% PBT -£ 18,944,000 -£ 18,649,000 £ 1,0 | F() | Interim - Aug 93 | Final - Feb 94 | Interim - Aug 94 | | reeve | | | | Comparisio +51.4 |
| | | | | | | | | | | |
| | | | | | | | | | | The state of the late of the l |
| Sage Group plc EDS acquires Lucas systems of | | ON THE PROPERTY | | | The sales from | | | | | |
| Final - Sen 93! Final - Sen 94! Comparision LDS acquires Educas Systems | | | | | Comparision | - 121 CONTRACTOR | THE RESERVE AND PARTY OF THE PA | A STATE OF THE PROPERTY OF THE | THE RESERVE OF THE PARTY OF THE | |
| REV £ 41,289,000 £ 50,888,000 +23.2% No consideration was disclosed for the | EV | | | | | No | consideration | was disclose | d for the EDS | acquisition |

Merchants in "£10m" MBO

£ 9,656,000

32.50p

PBT

IT marketing consultancy, Merchants, and telesales organisation, Programmes, achieved revenues of around £8m last year. The Merchants Group was founded in 1981, by born again Christian Robert D'Aubigny, and its charismatic approach to its business has aroused much comment.

£ 14,252,000

45.40p

Proving, yet again, that being very rich and Christian is perfectly compatible, D'Aubigny has sold nearly 70% of the Group this month; pocketing c£3m in the process. 70 managers put up £800K for a c30% stake and 3i put in £4.5m capital in exchange for a similar c30% stake. Merchants says it plans to float "within three years".

No consideration was disclosed for the EDS acquisition of Lucas Engineering and Systems and Lucas Management Systems (see p1) as it is "<5% of Lucas net assets". Lucas paid Lockheed £40m for Metier (which became LMS) in 1990. The operations were understood at best to be breakeven.

Arrival buys again

Jeff Trendell's **Arrival Holdings** has been buying again. This time it's Irish systems house **System Dynamics** which had revenues of Ir£1.9m and operating profits of Ir£29K in 1994. No consideration was disclosed. We expect further acquisition announcements soon.

Arrival had revenues of £4.3 in 1994 and expects that to double in 1995. Perhaps even more importantly, Arrival has no VC funding and no debt. We will bring you a more detailed review next month.

+47.6%

+39.7%

Acquisitions, disposals and liquidations

Compel buys Metrocom

Compel has acquired the corporate PC systems and services business of **Metrocom** for £893K cash from **Ingram Micro**. All of the consideration is covered by stock and other assets acquired "which we expect to turn back into cash quickly". Metrocom made PBT of £704K on revenues of £22.6m in 1993 but "expects to report a loss on reduced turnover" for 1994.

CMG consummates German deal

The CMG acquisition which will "double our tumover in Germany" (c7% of the total) turned out to be PECOM - a software and consultancy operation with revenues of DM18m (£7.2m). Consideration was 1x revenue - i.e. £7.2m. It looks well priced, strategically sound and the right size.

Lynx acquires Heywood & Partners

Lynx has acquired Heywood & Partners, which specialises in pension administration systems, for £4.5m. (£2.25m in shares, £2.25m in cash; £1.5m of which will be raised in a placing). Heywood had PBT of £599K on revenues of £4.5m in the year to 30th Apr. 94. Rather less than the obviously exceptional £2.1m PBT recorded in 1993. Lynx says that Heywood has warranted "profit before interest and tax" of £500K to 30th April 95 and "will repay to Lynx an amount equal to ten times the amount by which the profit shall be less than £500K up to a max. of £2m".

Minerva merges with Systems Team

Miverva Industrial Systems Ltd. and Systems Team Ltd. have merged their operations to "create a group that not only expects to see PBT this year exceed £1.2m on revenues of £12m but also anticipates achieving a £20m turnover within three years". Minerva, which reported PBT of £411K on revenues of £3m to May 94, supplies systems to industry whereas Systems Team, which had revenues of £4.3m and PBT of £106K to 31st Dec. 93, supplies to the NHS, trade associations and charities. John Caines will head the new group.

The others...ABC (IT) Services (part of Arab Banking Corp.) has acquired City dealing room systems supplier BACMac. VC Apax Partners has bought a 60% stake in French Metrologie for £15.5m. Sharptext (83% owned by DCC (Dublin)) has bought computer products distributor, Gem, for an initial £2.925m plus up to a further £1.625m depending on profits to 1997. Gem had revenues of around £40m - demonstrating yet again the reducing value put on third party distribution companies. Amstrad paid the liquidators £375K for modem maker Dataflex. Guildfordbased mail order supplier Direction Technology has gone into liquidation. ASC Instagraphic has completed an MBO from The Ashfield Group. The last remaining subsidiary of the ill-fated EIT Group, TPM Sysmatic, has been sold to Formscan. NEC has paid £1.6m @49.5p per share for a 2.3% stake in UK VideoLogic. DSL has split into two: Disaster Survival Ltd. is an MBO with DSL Software remaining. US SMS has bought Professional Datacare from North West Regional Health Authority for a reputed £8m. US Dose Systems has acquired medical systems suppliers, CHC, from the administrators. MTI has acquired the rights to the EXTRA brokerage system, developed by Alfred Berg. Reflex has quit the software market by selling Auto-Computing in an MBO for Ir£110K and the sale of its other software to Aishling for Ir£15K.

DST C&T acquires HiPortfolio

Last month we reported the 90% revenue increase to £15.4m in 1994 at **DST Clarke & Tilley**. If revenues from other group companies like DST Belvedere and CTDS are included, revenues reached £23.8m. This month they effectively doubled that to £48m by acquiring **HiPortfolio Pty Ltd.** of Australia. HiPortfolio and DST "were undoubtedly the leading suppliers to the asset management industry in 1994".

No terms were disclosed but Chris Shannon, HiPortfolio's founder, said DST's "was not the highest bid". Parent DST Systems Inc. is planning a 51% public offering.

SRH in receivership

Our warnings about **Systems Reliability** (SRH) in last month's edition were sadly prophetic. Price Waterhouse was appointed as receivers on 2nd March. As the rest of the TPM industry scrambled to take over the abandoned clients, a buyer looks increasingly unlikely.

Dire two years at Sherwood

The last two years has been dire for Sherwood culminating in a loss of £2m in 1993, CEO Richard Guy departing and the sell off of several of its businesses. It must have been miffed when its Guardian disaster recovery operation, which it had sold to ICL for a total of just £3m, was sold on, just months later, for over £26m. This month Sherwood has been a-dealing with ICL again - forming a joint venture with ICL's CFM subsidiary to "market FM and AM services into the life, pensions and insurance sectors". Although presented as a positive move, it will cut overheads considerably by closing its Romford datacentre. Sherwood has also acquired Beta Computers (Europe), its partner in another loss-making joint venture - Sherwood International. The consideration was £875K, which seems a bit steep for a company which lost £83K on revenues of £978K to 30th June 94. But Beta's shareholders took it all in shares which they have promised not to sell for two years.

In addition, Sherwood announced that it had pulled out of the local govt. and housing association markets by transferring the IPRs to its distributor - Capita. Sherwood will receive future royalties of up to £750K.

Results for year to 31st December 1994 showed revenues up 6.4% at £25.1m. PBT, prior to exceptional costs, was £1.4m compared with a loss of £136K in 1993. Exceptionals, which totalled £1.33m, comprised £449K redundancy costs, £1m of provisions for the reorganisation of the FM business (see ICL above) but net gains on disposal of £152K. Indeed Sherwood claims that operating costs have been cut by 18%.

There has been comment concerning Sherwood recognising revenue ahead of when others might so do. We hope these accounts are not so afflicted.

After all of this, PBT was a meagre £79K - although a significant improvement when set against the £2m loss in 1993. Operating profit of £1.2m compared with operating losses of £200k (both prior to exceptionals) meant that Sherwood could claim *operating performance...improved substantially in 1994".

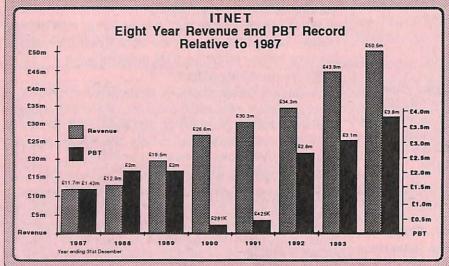
"Prospects for the future must take into account the state of the London Insurance Market, where the board believes there is likely to be only limited opportunity in the short term for organic growth".

From that heady high of 310p, Sherwood shares hit a low of 85p in 1994 before recovering to end Mar. 95 on 139p.

Outsourcing flourishes at ITNet too

ITNet is a wholly owned subsidiary of, and was created from the internal IT department of, the £3.7 billion Cadbury Schweppes giant. ITNet specialises in FM and managed services with particular emphasis on local government as well as manufacturing, retail and distribution.

ITNet had its "best year ever" in the year to 31st Dec. 94. PBT increased 22% to £3.8m. Overall revenues increased by 15% to £50.5m, but the Cadbury Schweppes group sales - at £17m - were largely static. External sales were up 23%. The 7.5% profit margin is similar to other outsourcing companies whose results were announced this month.



FM represents around 60% of revenue with four major new contracts signed in 1994 - the largest of which was the £18m/6 year deal with the London Borough of Croydon. But managed services (e.g. payroll services to the local government market) grew by 108% to £5m in 1994. ITNet also confirms the growth in the desktop services market -with billings up 40%.

MD Bridget Blow says 1995 "is looking like an even better year".

Comment. Last year we pondered "an Istel-type MBO for ITNet?" It didn't happen, but we still live in hope. As one of a rare breed of UK-owned outsourcers, ITNet is quite a jewel.

Quality Software Products still capitalising R&D

Quality Software Products plc (QSP) develops and sells the OLAS financial accounting software product range. In the beginning this was directed at IBM mainframe users. QSP was floated at 380p in March 1993. Soon after the shares rocketed to a high of 592p...only to fall back to a low of 362p in 1994. The latest results for the year to 31st December1994 can be viewed in a number of ways. Computergram (24th March 1995) said QSP Chairman Alan Mordain was "a happy man...After investment totalling around £21m and six

Superscape

VR software developer **Superscape** reported greatly increased losses of £845K (£73K) in the six months to 31st Jan 95 due to planned investment in marketing. Software revenues increased 71% to £343K. *More next month.*

long years, he can see the fruits of his company's labours at last". Indeed, reports which read "PBT leaps 354% to £2.5m from turnover up 24% to £16.5m in its first full year since flotation" would bring joy to anyone. EPS more than tripled. The problem - of course - is that QSP had capitalised an unprecedented £5.9m of R&D. The net effect (i.e. amount capitalised less amount amortised in year) was to boost profits by £3.5m. In other words the £2.5m PBT would have been a loss in excess of £1m if the same accounting policies as used by most its competitors like Coda etc. had been applied.

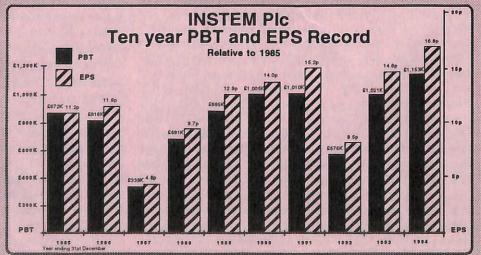
But we would not want this criticism to hide an otherwise rather good performance. Although there were solid increases in maintenance and services revenues, the best pointer to the future was the 84% increase in product licence revenues in 1994. Universal OLAS now has in excess of 60 client installations on 8 platforms at 120 sites in 20 countries.

INSTEM "satisfactory"

INSTEM is one of the lesser known SCSI companies; perhaps because its specialised subject is computerised control systems for power stations, water boards and others like BNFL. That is a bit of a shame as, unlike almost every other SCSI company, it has reported a profit in every one of its 26 years. It also has, in David Gare, one of the most honest chairman you are likely to find. Everyone of this forecasts - both good and bad - have come to pass. So last year

when he predicted "a satisfactory outcome for the year" we suggested that you believed him. The results for the year to 31st Dec. 94 were indeed satisfactory with an increase of 13% in both EPS and PBT (to £1.15m) on revenues down 13% at £16.8m. "Order intake was a record £22m". INSTEM has benefited from several of its electronics manufacturing customers experiencing an upturn in business activity.

INSTEM now has net assets of £5.3m - only £1m less than their current market value. The shares are on a low historic P/E of 8.6.



No change in CSI Index, except...

Sherwood Computer produced the largest share price gain this month - up a surprising 46% on the *dire* results reported on p7. LBMS' return to the black in Q3 (p2) produced a 37% share price rise and **Phonelink**'s deals

| 31st Mar. 95 CSI Index = 1000 on 15th April 1989 | CSI Index FTSE 100 FTSE SmallCap | | 1433.28 3137.90 1695.32 |
|--|--|-------------|-------------------------------|
| Changes in Indices | CSI Index | FTSE 100 | FTSE Small Cap |
| Month (27/2/95 - 31/3/95) | -0.05% | +3.72% | +0.11% |
| From 15th Apr 89 | +43.33% | +52.80% | 1000000 |
| From 1st Jan 90 | +55.77% | +32.85% | |
| From 1st Jan 91 | +102.48% | +45.25% | |
| From 1st Jan 92 | +37.17% | +25.86% | A PALICIA |
| From 1st Jan 93 | -10.06% | +10.24% | +22.20% |
| From 1st Jan 94 | -14.15% | -8.21% | -9.28% |
| From 1st Jan 95 | -4.40% | +2.36% | -2.93% |

with BT and Cellnet pushed shares up 30%.

Enterprise Computer shares fell to 0.75p on the resumption of trading after the suspension at 3p (p4). Proteus fell another 30% (40% this year alone). Apparently 10,000 are for sale and "it is hard to place them". No wonder when R&D is costing £600K cash a month. Source - Investors Chronicle 31st March 95. DRS also fell a further 21% on even worse than expected results (p3).

Deleting Kode

As **Kode** sold **DCM** in Dec. 94 to **Tellus** for £1.5m it is not a SCSI company any more. All the activities remaining relate to PCB manufacture.

Kode's R&A shows that DCM made a loss of £2m on revenues of £6m in 1994. In addition Kode lost £744K on the disposal and had to write off goodwill of £6.4m. Kode had bought DCM from Hillsdown in July 92 for £3.2m.

System House CSI Share Prices and Capitalisation

| | 1 | | | ******************************* | | | T | | |
|-------------------------------|----------------|---------------------|--------------|---------------------------------|--|------------------|--|--------------------|---------------------|
| | | | | | | Share price | Share price | Capitalisation | Capitalisation |
| | Share Price | Capitalisation | Historic | Ratio | CSI Index | % move | % move | move (£m) | move (£m) |
| | 31/3/95 (£p) | 31/3/95(£m) | P/E | Cap./Rev. | 31/3/95 | since 27/2/95 | in 1995 | since 27/2/95 | in 1995 |
| ACT | £1.10 | £194.20m | 11.6 | 0.77 | 1746.03 | 11.11% | 10.55% | £19.50m | £9.60m |
| Admiral | £6.26 | £71.40m | 18.4 | 1.44 | 4536.23 | -1.26% | -1.42% | -£0,90m | -£1.00m |
| Azlan | £1.18 | £25.70m | 9.5 | 0.42 | 513.04 | -2.48% | -11.94% | -£0.70m | -£3.60n |
| Capita | £1.48 | £81.10m | 14.1 | 1.10 | 4444.44 | -3.90% | -9.76% | -£3.30m | -£8.40m |
| Cedardata | £0.92 | £28.20m | 14.6 | 4.61 | 876.19 | 2.22% | -8.91% | £0.70m | -£2.70n |
| Centregold | £0.54 | £23.40m | 7.4 | 0.26 | 432.00 | 20.00% | -53.45% | £4.00m | -£23.30n |
| Clinical Computing | £0.55 | £8.91m | 6.0 | 3.39 | 443.55 | -8.33% | -17.91% | -£0.81m | -£1.99n |
| Coda | £0.84 | £22.00m | Loss | 0.94 | 357.45 | -16.00% | 9.09% | -£4.20m | £1.80m |
| Compel | £1.14 | £17.40m | 11.0 | 0.32 | 912.00 | 0.00% | 4.59% | £0.00m | £0.80m |
| Computerised Financial | £0.95 | £4.46m | n/a | 1.34 | 1055.56 | 5.56% | -7.77% | £0.23m | -£0.38n |
| Computer People | £2.34 | £57.10m | Loss | 0.58 | 962.96 | 4.46% | -3.31% | £2.40m | -£2.20n |
| Cray Electronics | £1.64 | £388.10m | 19.0 | 1.43 | 956.14 | 15.96% | 1.24% | £53.40m | £4.70n |
| CRT | £0.88 | £59.20m | Loss | 1.25 | 977.78 | 15.79% | 11.39% | £8.10m | £6.00n |
| DRS Data & Research | £0.22 | £7.90m | 5.7 | 0.90 | 200.00 | -21.43% | -31.25% | -£2.20m | -£3.50n |
| DCS Group | £0.76 | £7.22m | 21.3 | 1.13 | 1266.67 | -3.80% | 4.11% | -£0.28m | £0.31n |
| Division Group | £0.95 | £41.70m | Loss | 7.91 | 2375.00 | 0.00% | -18.80% | £0.00m | £2.20n |
| Electronic Data Processing | £1.41 | £36.90m | 13.8 | 2.63 | 4317.21 | 2.92% | -1.40% | £1.00m | -£0,60n |
| Enterprise | £0.01 | £0.59m | Loss | 0.04 | 6.00 | -75.00% | -62.50% | -£1.78m | -£0.96n |
| Gresham Telecomputing | £0.29 | £9.48m | 22.0 | 1.46 | 311.83 | -9.38% | -21.62% | -£1.02m | -£2.62n |
| INSTEM | £1.44 | £6.48m | 8.6 | 0.39 | 1440.00 | 0.00% | -4.00% | £0.00m | -£0.32m |
| JBA Holdings | £1.65 | £54.50m | 16.1 | 0.73 | 1031.25 | -1.79% | 8.55% | -£0,90m | £4.30m |
| Kalamazoo | 8e.03 | £18.70m | 11.1 | 0.31 | 2800.00 | -4.85% | -10.09% | -£20.70m | -£22.80m |
| Kewill | £2.69 | £32.50m | 9.9 | 1.02 | 1063.24 | 2.67% | 12.55% | £0.80m | £3.50π |
| Kode International | £0.64 | £6.08m | Loss | 0.25 | 297.67 | -3.03% | 20.75% | -£0.19m | £1.09m |
| Learmonth & Burchett | £1.18 | £25.70m | Loss 17.5 | 0.97 | 983.33 | 35.63% | 47.50% | £6.70m | £8.30m £0.00m |
| Logica | £3.25 £0.40 | £200.80m | 8.9 | 0.88 | 890.41 1000.00 | 5.52% | 0.00% | £10.50m -£1.30m | -£3.00m |
| Lynx Holdings | £0.40 | £16.80m | 70.2 | 7.31 | THE RESERVE OF THE PARTY OF THE | | 15.94% | £0.00m | £8.90m |
| MAID | | £65.00m | 16.8 | 0.55 | 727.27 311.54 | 0.00% | A STATE OF THE PARTY OF THE PAR | | |
| MDIS | £0.81 | £81.00m | 13.1 | 1.45 | A COLUMN TO SERVICE AND A COLU | 17.39% | -19.80% | £12.00m | -£20.00п -£2.80п |
| MR Data Management | £1.05 £3.93 | £58.60m | 11.5 | 3.50 | 416.67 | -10.26% | -4.55% -10.27% | -£6.70m | -£9.70m |
| Macro 4 | £7.04 | £85,30m | 22.0 | 1.13 | 1584.68 3400.97 | -1.75% -6.13% | -14.15% | -£1.50m | -£16.70m |
| Micro Focus | £1.09 | £101.40m | 11.8 | 0.73 | 465.81 | 0.93% | 6.86% | -£6.60m £0.30m | £2.70m |
| Microgen | £0.33 | £42.90m | 10.8 | 0.73 | 792.68 | -2.99% | -10.96% | -£0.80m | £0.60m |
| Microvitec | £3.55 | £23.90m | 11.1 | 1.81 | 883.08 | 11.29% | -13.20% | £17.20m | -£25.70m |
| Misys | £1.88 | £169.00m £21.20m | 14.4 | 1.95 | 1119.05 | -2.59% | -8.29% | -£0.60m | -£1.90m |
| MMT | £0.70 | £35.70m | Loss | 2.46 | 897.44 | 9.37% | 4.48% | £3.10m | £1.50m |
| On-Demand Oxford Molecular | £0.56 | £24.30m | Loss | 17.23 | 700.00 | -8.20% | -6.67% | -£2.20m | £2.20m |
| P&P | £0.88 | £68.80m | 10.9 | 0.26 | 394.62 | 7.32% | 18.92% | £4.70m | £10.90m |
| Parity | £1.12 | £46.90m | 15.6 | 0.53 | 6222.20 | -2.61% | -11.11% | -£1.30m | £0.70m |
| Pegasus | £1.38 | £8.69m | 11.1 | 1.81 | 376.02 | -7.38% | -8.00% | -£0.70m | -£0.70m |
| Persona | £1.77 | £21.40m | 15.5 | 0.68 | 1106.25 | 2.31% | 10.63% | £0.50m | £2.10m |
| Phonelink | £2.40 | £85.20m | Loss | 68.65 | 1548.39 | 29.73% | 12.68% | £19.50m | £9.60m |
| Proteus | £1.05 | £34.30m | Loss | n/a | 1250.00 | -29.53% | -40.00% | -£14.30m | -£20.10m |
| Quality Software | £3.69 | £33.80m | 13.4 | 2.05 | 971.05 | 0.82% | -3.66% | £2.00m | £0.50m |
| Radius | £0.33 | £9.17m | 11.5 | 0.37 | 239.13 | 0.00% | -13.16% | £0.00m | -£1.43m |
| Real Time Control | £1.64 | £11.50m | 12.3 | 1.35 | 3346.94 | -2.38% | -4.09% | -£0.30m | -£0.50m |
| RM | £1.90 | £32.00m | 12.2 | 0.49 | 1085.71 | 0.00% | -7.77% | £0.00m | -£2.70m |
| Roffe & Nolan | £1.60 | £19.50m | 24.6 | 1.53 | 1904.76 | -9.60% | -13.51% | -£2.10m | -£2.90m |
| Sage Group | £7.90 | £168.30m | 17.4 | 3.31 | 6076.92 | 8.37% | 17.21% | £13.80m | £27.40m |
| Sanderson | £0.86 | £34.00m | 12.5 | 1.00 | 1463.83 | -2.27% | 8.86% | -£0.80m | £3.60n |
| Sema Group | £3.95 | £367.70m | 18.6 | 0.62 | 1242.14 | 0.00% | -3.19% | £0.00m | -£10.90n |
| Sherwood | £1.39 | £9.87m | Loss | 0.39 | 1158.33 | 46.32% | 73.75% | £3.98m | £4.99n |
| Spargo Consulting | £0.82 | £10.20m | 13.0 | 1.69 | 863.16 | -5.75% | -9.89% | -£0.70m | -£1.20n |
| Standard Platforms | £0.11 | £3.44m | Loss | 2.63 | 48.89 | -15.38% | -21.43% | -£0.63m | £0.92n |
| Superscape | £1.77 | £9.38m | Loss | 10.91 | 893.94 | -12.38% | -13.24% | -£1.32m | -£1.42n |
| Total | £0.28 | £2.80m | 29.2 | 1.34 | 528.30 | -9.68% | -20.00% | -£0,30m | -£0.70n |
| Trace | £0.39 | £5.46m | 18.3 | 0.29 | 312.00 | -15.22% | -4.88% | -£0.98m | -£0.27n |
| Unipalm | £1.22 | £25.00m | 137.1 | 2.33 | 1220.00 | -2.40% | 3.39% | -£0.60m | £1.10n |
| Vega Group | £2.53 | £35.70m | 25.3 | 3.68 | 2073.77 | 0.00% | -3.80% | £0,00m | -£1.50n |
| Virtuality | £1.95 | £52.10m | Loss | 5.71 | 1147.06 | | -11.76% | -£3.10m | -£5.70n |
| Vistec | £0.16 | £19.10m | 8.4 | 0.42 | 673.91 | 10.71% | 19.23% | £1.90m | £3.10n |
| Wakebourne | £0.63 | £13.90m | Loss | 0.60 | 350.00 | -8.70% | -20.25% | -£1.30m | -£2.60n |

Note: CSI Index set at 1000 on 15th April 1989. Any new entrants to the Stock Exchange are allocated an index of 1000 based on the issue price. The CSI Index is not weighted; a change in the share price of the largest company has the same effect as a similar change for the smallest company.

Sema - Europe in microcosm

With its near £600m revenues, **Sema Group** is a pretty good indicator of the current opportunities - and difficulties - in the European SCSI market.

In 1993, Sema made an exceptional £11.3m gain on selling **Axome** (to IBM) and a 24% stake in their FM operations (to France Telecom). We chose to present Sema *before* this gain last year so, to be consistent, we should do the same now even though this year they made a £2.5m loss on the disposal of **I-Linie** (Mar. 94 to CGI (IBM) for £1.5m). Sema reported revenues up 19% at £596.1m, PBT up 28.9% at £32m and EPS up 26%. But margins were 5.4% - still a long way from Bonelli's objective of 10% when he was appointed CEO in 1990. But this hides more than it reveals:

• Sema acquired Swedish SKD-Foretagen for £20.5m at the end of 1993 which contributed revenues of £116m in

1994. Without that Sema's revenues would have grown by iust 4%.

• the UK, now confirmed as Sema's largest market, was the only major country to show growth. Revenues increased 5.6% to £324m.

• France (down 5.1% at £162m) and Germany (down 15% at £36m) both suffered major declines.

 system integration and consultancy, still (at £382m or 64%) Sema's largest business activity, showed a modest 4% growth.

• software products lost £2.5m on revenues of £42.2m. The sale of I-Linie is expected to return the sector to profit.

 conversely, outsourcing grew by 75% to £172m. Sema made

Sema Group plc Seven Year PBT and EPS Record Relative to 1988 s: PBT quoted before tax and profit from dispo PBT **EPS** 11.020 10.450 £15.7m £15m £10m £5m PBT 1988 1989 1990 1991 1992 ending 31st December

£12.8m profit from its outsourcing activities - a margin of 7.5% compared with a margin of 5.7% from systems integration. In Aug. 94, Sema acquired Spanish FM supplier, **Contact Group**, for £4.4m.

• although the order book grew by 17.5%, the "Book-to-Bill" ratio declined from 1.11 at the end of 1993 to 1.03 at the end of 1994.

• net interest paid was £1.1m, compared with net interest received of £1.4m last year, despite net cash increasing from £23.5m to £28.2m at the year end. Interest on Sema's £50.3m debt greatly exceeded the interest earned on the massive £78.5m cash in hand.

Sema's results give evidence of the boom in outsourcing - now spreading throughout Europe - and the buoyancy of the UK market compared with continued difficulties in France and Germany.

The gradual increase in margins is much welcomed. As a result, analysts upgraded 1995 forecasts to a PBT of around £40m.

"Strongest position ever" for Persona Group plc

Persona Group plc is a distributor of PC network and comms products. In April 94 Persona was floated on the Stock Exchange at 160p - valuing the company at £19.3m.

In its maiden results for the year to 31st December 1994, Persona reported revenues up 38% at £31.5m, PBT up 18% at £2.1m and EPS up 11%. The profits were struck after a charge of £147K for the float

Persona supplies product from 22 manufacturers. "Seven new suppliers were added to our range and we now distribute in the UK for the top three internetworking manufacturers worldwide - we started the year with just one".

In Dec, 94 Persona established a consultancy division. The other services-type activity is Faculity Ltd. which provides training. Faculity's tumover increased by 18% to £1.9m and PBT rose 35% to £298K. Acquisitions, particularly in the training arena, are likely this year,

With a new twist on the over used confidence word Chairman Wayne Channon says "Persona enters 1995 in its strongest position ever and I look forward to the remainder of the year with enthusiasm".



Logica "firing on all cylinders"

We have undoubtedly been critical of **Logica** over the years. Only a few months ago Colin Rowland reminded a reporter from Microscope of Holway's jibe some years back that Logica was "like a car which always had two cylinders which wouldn't fire - and they always appeared to be a different two".

On 28th July 93, Dr. Martin Read was appointed as CEO of Logica from GEC. So the last six months of 1994 were the first results where we could reasonably expect to see the Read effect.

So we are delighted to read the first results statement from Logica where all its cylinders are firing-i.e. all its divisions are both profitable and growing. The effect of this on Logica's profits was, of course, astounding. In the six months to 31st Dec. 94 revenues increased by 15% to £122m, PBT grew by 125% to £7.2m and EPS was up 136%. True, the previous period had included restructuring costs of £2.1m, but even if you exclude these PBT was up 37% and EPS up 42%.

UK operations increased revenues by 14% to £58m (48% of the total) and profits rose by 20%. Finance, transport, energy and utilities were earmarked as doing particularly well. A UK operating margin of 7.3% was achieved.

The US returned to a £200K profit (loss £700K in previous year) on revenues up 44% in dollar terms. Part was due to the **Synercom** acquisition (Sept. 94 for £4m) which produced "better than expected results" but US **Precision Software** (May 94 for "up to \$12.3m") "suffered delays". Continental Europe grew only modestly due to the disposal of the **Logicasiel** business in June 94, but still produced a £1.8m operating profit.

Asia/Pacific also returned to profit on revenues up 16% as overspend on the Hong Kong Stock Exchange project became a thing of the past.

The future? "Growth in order intake and generally positive trading conditions in most of our markets encourage the Board to believe that the second half will result in continuing revenue growth and further margin improvement".

Current forecasts for the full year were revised upwards to £18.5m and the shares put on 6% this month.

Logica and Application Management

Declaring an interest immediately, in that we were asked to talk at the press launch of Logica's AM services this month, does not detract from our view that AM is a natural for Logica. A view we expressed, and had rejected by, Logica's previous management some time ago. Logica aims to be the UK's leading FM-independent AM supplier within three years. Currently FI Group hold that position with AM revenues of around £25m.

Translating Trace

Trace Computer's Chairman Robert Careful reported "an encouraging resurgence in activity" last Oct. We suggested you did not hold your breath. Results for the six months to 30th Nov. 94 showed a mere 3% increase in revenues (to £9.5%), a 3% increase in PBT (to £223K) and a 0.8% increase in EPS.

Mind you, Careful had used the *confidence* word in every one of his statements since he floated at 125p in June 89 (share price now 39p) when he reported PBT of £1.7m (PBT in 1994 = £410K). You should now be able to translate statements like "encouraging resurgence" and his latest "we anticipate a continuing improvement in our fortunes" into more meaningful language!



As the Inland Revenue and DVOIT's contracts only came on line at the end of the 1994 financial year, **EDS UK**'s revenues increased by a relatively modest 20% to £310m in the year to 31st Dec. 94. Operating profits reduced from £41m to £23.5m but staff numbers

increased from 3680 to around 5000.

Systems management (or FM) now represents around 50% of revenues with systems development and integration around 35%

In the UK we estimate that around £35m of EDS' FM revenues come from parent General Motors. Even if such revenues from parents are excluded, EDS had around £120m FM revenues in 1994 - meaning that Hoskyns (FM rev. c£115m) has lost its #1 slot after all these years. We estimate that EDS UK FM revenues will double to around £250m in 1995 - five times higher than the similar figure for 1991 - as the full effects of the Inland Revenue and other contracts are experienced. And that is before the recently announced Lucas contracts. In total, it looks as though EDS UK revenues will exceed £500m in 1995.

Virtuality pleases market

Virtuality Group claims a "80% share of the worldwide immersive VR entertainment market".

Virtuality was floated in Oct. 93 at 170p and the share price has fluctuated wildly since to a high of 361p and then all the way back down to 160p.

Assuming you are operating in actual reality, Virtuality has a current capitalisation of £52m. This should be compared with results for the year to 31st December 1994. Virtuality increased revenues by 69% to £9.13m but pre tax losses increased from £370K to £1.4m. Development expenditure increased from £1.23m to £1.81m. The losses were, in fact, less than expected at the time of the float. Chairman, David Payne, said this had provided "a base from which we can grow a profitable business".

In September 1994, The Investors Chronicle concluded that "those with a handle on the technology are likely to think the shares good value". How right they were. The shares then stood at 160p - they ended Mar. 95 on 195p.

Radius reports "strong upturn"...again

Our past reviews of **Radius** have used headlines such as "round and round in circles" or "Radius comes full circle". Radius had a superb trading record to 1989 but then the acquisitions binge it had undertaken started to cause the dreaded acquisition indigestion just when the market started to stagnate and users started to demand open systems.

But Radius fought back with a significant recovery in 1992, only to plunge to its first ever loss of £1.17m in the 13 months to 31st Dec. 93.

Radius reported "a strong upturn in interest in its software products" in the year to 31st December 1994. This resulted in a return to profits of £1.45m on revenues up "an annualised 16%" at £24.9m. Net cash increased to £2.9m after spending £570K on the acquisition of certain assets of Cinteract Systems.

Radius' products in the retail and printing arenas did particularly well but elsewhere they faced strong competition and their Professional Accounting offerings had a particularly difficult year.

After falling to a low of 27p in 1994, Radius ended March 1995 on 33p.

People last year. In April 1994, Roger Graham, ex CEO of BIS, joined Computer People as Chairman and Tony Reeves became CEO.

In June 1994 they started their acquisitions by buying **The Span Consultancy** for £5.5m. In Oct. 94, they acquired IT contract staff agency **VNG Group** for £7.0m + £3.2m debt = £10.2m and a placing at 182p raised a net £5.0m.

This month they have acquired the business (but not assets or liabilities) of the LA branch of US **Automated Concepts Inc.** for an initial \$850K plus \$1.15m deferred. AC had revenues of \$5.2m but reported a loss of \$72K for 1994. The acquisition adds another 39 consultants on assignment to its current operations in LA.

In the year to 31st Dec. 94 an excellent combination of a 15% organic growth of the original UK business, a 21% increase in the US and the effects for part of the year of the acquisitions detailed above, pushed revenues up 42% to £97.7m. However exceptional items resulted in a pre tax loss of £391K compared with PBT of £1.1m in 1993. If these exceptional items are

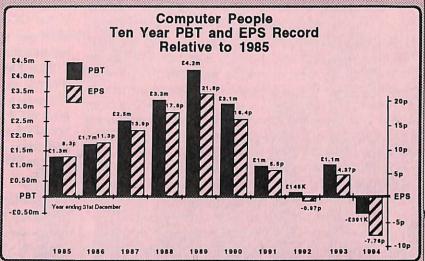
excluded, operating profits were up 153% at £4m, PBT up 230% at £3.64m and EPS also would have increased by 230%. The exceptional costs relate to "the reorganisation and integration of the UK businesses which cost £1.18m and will result in annual savings of more than this in 1995" and to £2.85m relating to property writedowns.

UK operations contributed 68% or £66.3m of group

revenues - up 50% on 1993. Span contributed £11.5m (5) months) and VNG £4.0m (2 months). The Computer People Barometer showed revenues from the provision of IT professionals in the UK increased 48% to £62m and recruitment "continued its recovery with placement revenues up 60% at £2.8m".

In the US revenues increased by 21% to \$44.1m and contributed 30% of group revenues.

In Europe, Interskill SA, which was acquired as part of the VNG purchase, contributed £2.5m (2 months).



Tony Reeves reports that "the group has started 1995 well with results ahead of our plans". Further major acquisitions are said to be unlikely except perhaps in the US where Computer People is keen to develop its business..

Before the new management took over, Computer People had sunk to a 1994 low of 105p. The shares ended Mar. 95 up 4.5% at 234p.

5.30 pm Wednesday 19th July 1995 Make note to attend Richard Holway's CSSA Presentation at London Portman

On 19th July 1995, Richard Holway will be giving his annual presentation on the financial state of the industry on behalf of the CSSA. Starting at 5.30pm, the evening at the London Portman Hotel includes dinner and drinks. Last year over 150 CEOs attended.

Also as usual a FREE place for every one who orders an advance copy of the 1995 Holway Report (see below).

More Good News

With the recruitment sections now of record weight, we were delighted to learn of the following new jobs: Andersen Consulting (350 graduates), EDS (400 graduates), Hoskyns (700 new staff). Booms at Parity and Computer People (see this edition) confirm the sector's continuing recovery.

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725880 which also publishes the annual "Holway Report" and the "Software and Computing services Industry in Europe Report". Richard Holway is the Chairman of Performance Software Ltd. and has been a director of several computing services companies.

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